



Salary Guide 2025

Australia & New Zealand



Global Talent Solutions robertwalters.com.au

Welcome to Robert Walters

Truly global, proudly local

Robert Walters is the world's most trusted talent solutions business. Across the globe, we deliver recruitment, recruitment outsourcing, and talent advisory services for businesses of all shapes and sizes, opening doors for people with diverse skills, ambitions, and backgrounds.

While our reach is global, we take pride in being deeply rooted in the local markets of Australia and New Zealand, with offices strategically located across both countries. Our team members possess a deep understanding of the industries and regions they serve.

For over 25 years, we have been connecting leading employers with top talent in Australia and New Zealand. We focus on understanding what sets each organisation and individual apart, listening to their stories and goals, and partnering with them to find the ideal match between role and candidate.

we recruit across 31 countries globally.



Executive summary

2025: A new era of opportunity



Shay PetersCEO – Australia and New Zealand
Robert Walters

This year's Salary Survey findings provide invaluable insights into the challenges and opportunities that lie ahead for employers and employees as we navigate a complex economic landscape. As we move into 2025, we are entering a new era of opportunity, where businesses and employees are presented with the chance to rethink strategies, embrace change, and unlock new possibilities for growth and success.

The data reveals that salary expectations remain a focal point in talent retention and attraction. While a significant percentage of employers are planning salary increases, it's clear there is a growing gap between employer actions and employee expectations. This disconnect calls for a deeper understanding and alignment of compensation strategies to meet the cost-of-living pressures that employees feel, especially as economic uncertainties persist. As we look to 2025, addressing this gap presents an opportunity for organisations to foster stronger connections with their teams through more tailored, transparent, and holistic compensation approaches.

As we reflect on the insights in this Salary Guide, it becomes evident that the future of work is dynamic and multifaceted. Companies that will thrive in 2025 are those that are willing to evolve—balancing traditional strategies with modern expectations and adapting to the ever-changing needs of their workforce. The year ahead offers a wealth of opportunities for businesses to innovate, engage, and lead in a new era of work, setting the stage for success and long-term growth.

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Transformation

Infrastructure

South Australia

Management

Business Applications

Architecture

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Infrastructure & Security

Transformation

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Business Transformation – Architecture

Christchurch

Senior Appointments – Leadership

Architecture

Security

Infrastructure

Digital & Design

Testing

Development

Data & Business Intelligence

Business Transformation

Wellington

Senior Appointments – Leadership

Architecture

Security

Infrastructure

Digital & Design

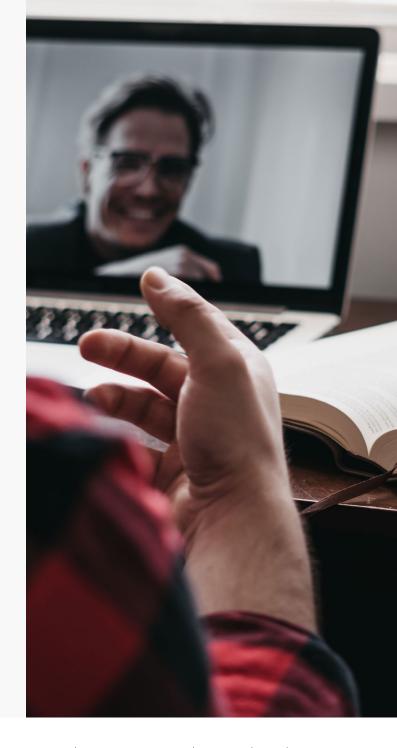
Testing

Development

Data & Business Intelligence

Business Transformation

Contact us



About the Salary Guide

Salary Survey

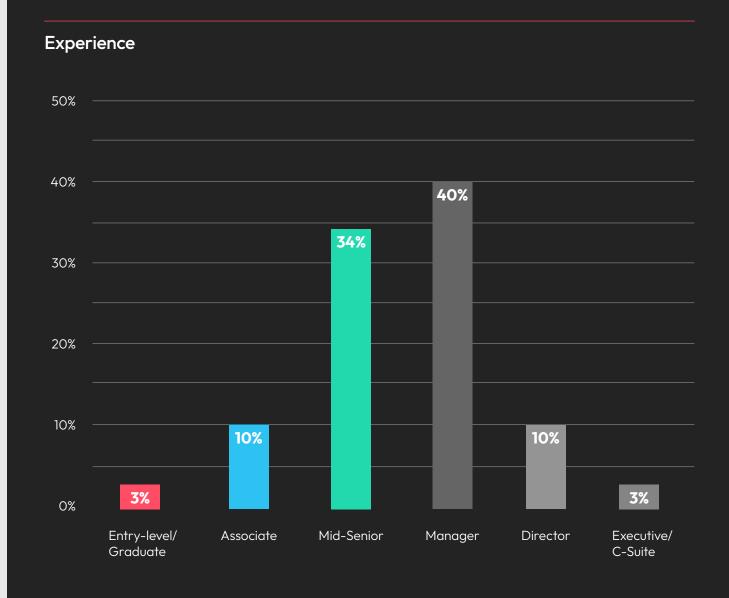
This year our salary survey received more than 7,750 responses from white-collar professionals working across more than 12 different industries across Australia and New Zealand. The results from this survey have allowed us to provide detailed insight into today's workplace and the future of work in 2025.

Salary Benchmarking tables

We have analysed over 100,000 roles advertised in Australia and New Zealand over a 12-month period to calculate the upper and lower limits of the salary range, as well as the median salary and pay rate of each advertised role.

All salaries and rates for New Zealand are stated as base amounts, excluding benefits and bonuses. All salaries in Australia are inclusive of superannuation and exclude benefits and bonuses.

Survey respondents



Survey respondents

Specialisation

Accounting & Finance	17%
Banking & Financial Services	10%
Business Support	5%
Human Resources & Safety	10%
Legal	5%
Marketing & Communications	5%
Procurement & Supply Chain	5%
Government & Policy	6%
Resources & Engineering	3%
Sales	3%
Technology & Transformation	23%
Other	8%

Location

New South Wales	23%
Queensland	9%
South Australia	7%
Victoria	12%
Western Australia	8%

Auckland	17%
Christchurch	3%
Wellington	16%
Other (AU)	2%
Other (NZ)	3%

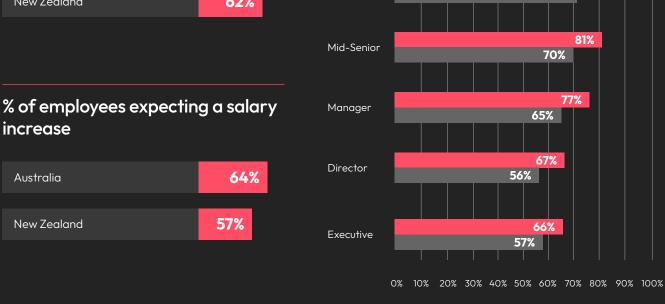


Salary and bonus trends

Salary trends

A significant proportion of businesses in both Australia (71%) and New Zealand (62%) plan to implement salary increases in 2025. However, employees' expectations are slightly lower, with 64% in Australia and 57% in New Zealand anticipating a raise. This discrepancy suggests that while many organisations are adjusting salaries to address inflation and talent retention, employees may temper their expectations due to economic uncertainties.

Salary trends How likely are employees to receive a salary increase in 2025? 54% Internship 49% % of businesses likely to give a salary increase to employees Entry-level 71% Australia **Associate** 62% New Zealand Mid-Senior



71%

71%

80%

81%

New Zealand

77%

Australia

67%

Bonus trends

Nearly half of Australian employers (49%) intend to offer bonuses in 2025, compared to only 31% in New Zealand. Similarly, employee expectations reflect this disparity, with 42% of Australians and 23% of New Zealanders anticipating a bonus. This highlights that Australian businesses may rely more on incentive-based compensation to attract and retain talent.

Bonus trends

Australia

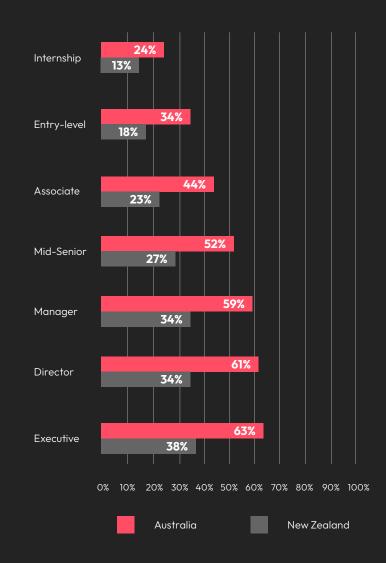
% of businesses likely to give bonuses to employees

49% 31% New Zealand

% of employees expecting a bonus

42% **Australia** 23% New Zealand

How likely are employees to receive a bonus in 2025?



Hiring and job mobility

Hiring is projected to remain strong in 2025, with 76% of Australian businesses and 66% of New Zealand businesses planning to recruit new staff. However, organisations looking to hire slightly outnumber candidates actively seeking new opportunities, with 56% of employees in Australia and 63% in New Zealand considering a job move. This indicates a potential shift toward a candidate-driven market, contrasting with recent years where the market has been relatively candidate-heavy.

To remain competitive, businesses must adapt their recruitment strategies, offering attractive compensation, flexible work options, and clear career development opportunities. Employers that fail to align with changing expectations may struggle to attract and retain top talent.

Hiring and job mobility trends

% of businesses looking to hire

Australia	76%
New Zealand	66%

% of employees looking to move roles

Australia	56%
New Zealand	63%

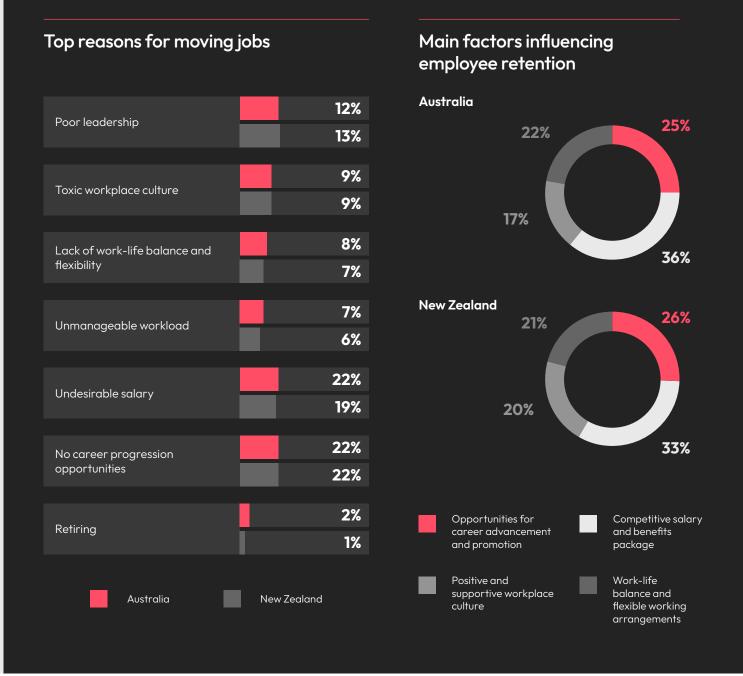


Retention trends and candidate preferences

Resignation and retention

Employee resignation trends in Australia and New Zealand are heavily influenced by career progression and salary dissatisfaction. In Australia, 22% of employees are considering new roles due to limited growth opportunities, and 22% cite pay concerns. Similarly, 22% of New Zealand employees are driven by career advancement, while 19% are motivated by salary dissatisfaction. Poor leadership and toxic workplace cultures are additional drivers, particularly in New Zealand.

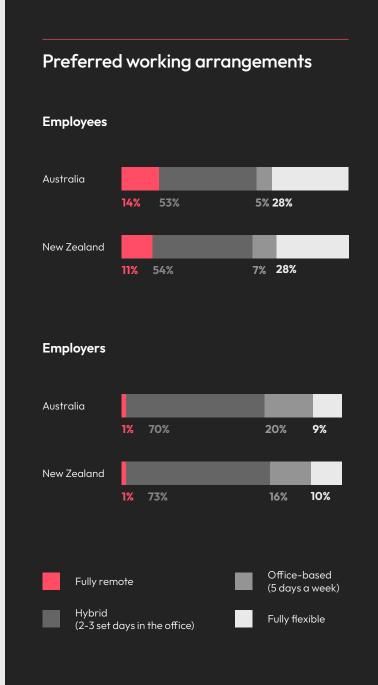
To address retention, businesses must prioritise competitive compensation and clear career pathways. For instance, 36% of Australians and 33% of New Zealanders value strong salary and benefits packages. Work-life balance is also critical, with 22% of Australians and 21% of New Zealanders identifying it as a key factor.



Preferred working arrangements

Hybrid working has emerged as the top employee preference across both Australia and New Zealand, with over half of employees in both countries favouring a hybrid model (53% in Australia and 54% in New Zealand). This indicates that employees value the flexibility and balance hybrid arrangements provide.

Employers should recognise that hybrid working is here to stay and adapt their policies accordingly to attract and retain top talent. Businesses that resist this shift risk losing skilled professionals to organisations embracing flexibility as a core component of their employee value proposition.



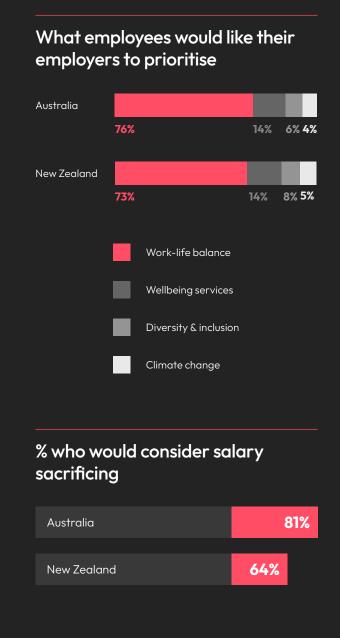


Benefits preferences

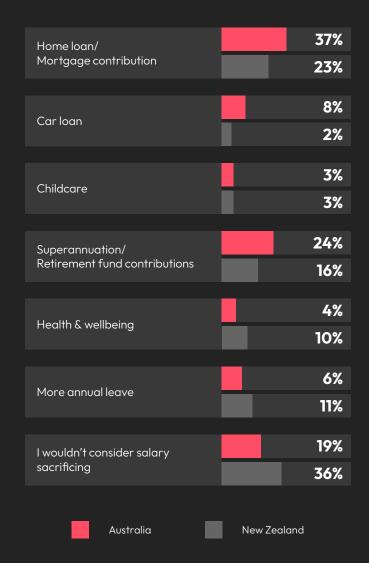
Across both Australia and New Zealand, employees increasingly value work-life balance and seek employers who prioritise it in their policies. To remain competitive, organisations must adapt their employee value propositions (EVPs) to reflect these preferences by offering tailored benefits packages that include wellbeing support, career development opportunities, and financial incentives.

An emerging trend in financial incentives is the growing popularity of salary sacrifice as a benefit. In Australia, 81% of employees consider salary sacrifice appealing, compared to 64% in New Zealand. This shift highlights the evolution of compensation beyond direct pay, emphasising flexible benefits that support employees' financial management.

To meet these changing expectations, employers should conduct regular salary benchmarking and align their benefits offerings to attract and retain top talent.



Top reasons to salary sacrifice



Cost of living

A significant perception gap exists between employers and employees regarding salary adequacy amidst rising living costs.

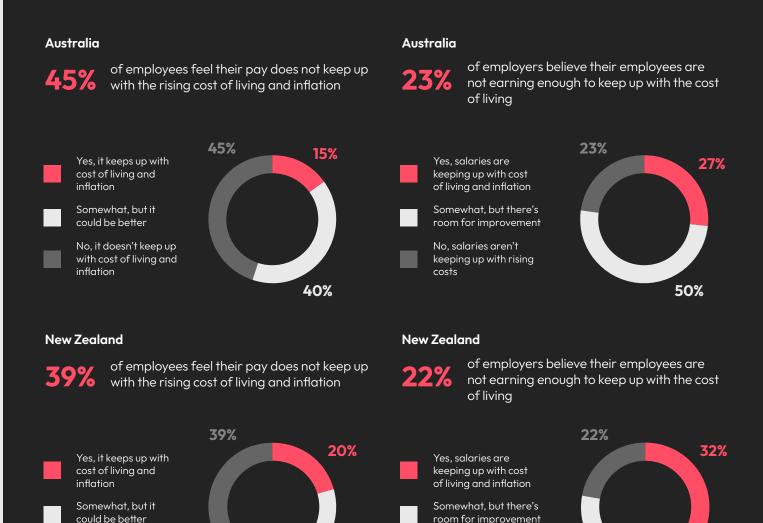
In Australia, 45% of employees believe salaries aren't keeping up with rising costs, compared to only 23% of employers who feel the same. Similarly, in New Zealand, 39% of employees feel their pay does not keep up with inflation and the cost of living, while only 22% of employers agree.

Only a small percentage of employees—15% in Australia and 20% in New Zealand—believe their pay fully keeps pace with these rising costs.

No, it doesn't keep up

with cost of living and

inflation



41%

No, salaries aren't

costs

keeping up with rising

46%

Retention concerns are also emerging, with 76% of Australian employers anticipating challenges due to cost-of-living pressures, compared to 62% of New Zealand employers.

Overall, the data highlights ongoing wage satisfaction challenges, particularly among employees, raising concerns about talent retention if wages fail to keep up with inflation. To mitigate the risk of talent loss, employers may need to reassess their compensation strategies, considering both wage increases and non-monetary benefits to keep up with inflation and maintain employee satisfaction.

% of employers expect the rising cost of living to make it harder to retain talent

Australia New Zealand

76% 62%

Do you think you are earning what you're worth?

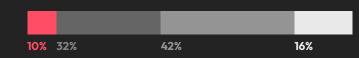
Australia

64% of employees believe they could be earning more



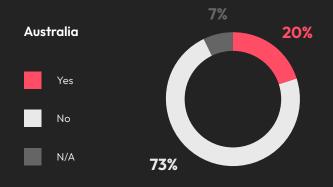
New Zealand

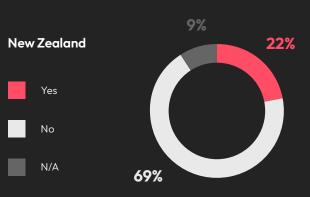
of employees believe they could be earning more





Has your salary increased enough in the last year to cover the rising cost of living?



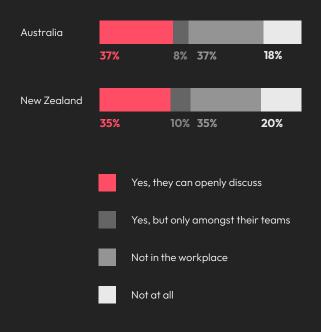


Employee vs employer expectations

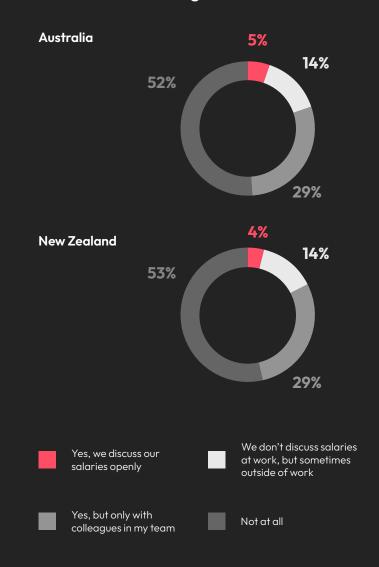
Salary transparency

Around one-third of employers in Australia (37%) and New Zealand (35%) support salary transparency, but few employees engage openly in these discussions—only 5% in Australia and 4% in New Zealand. This gap between support for transparency and real behaviour highlights a cultural norm of discretion around salary information and an underlying discomfort with discussing compensation openly in professional settings.

Employees tend to favour contextspecific, controlled discussions, reflecting a need for psychological safety and trust when addressing sensitive topics like pay. This preference suggests that while there's an interest in salary transparency, employees still seek to maintain boundaries to navigate what can be a delicate topic. % of employers that think employees should talk to each other about their salaries with colleagues



% of employees who discuss salaries with colleagues

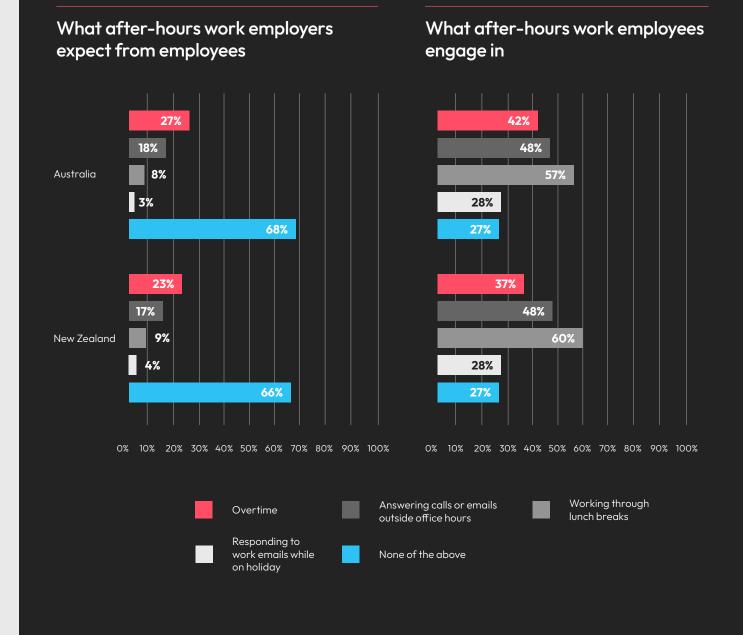


Overtime and availability

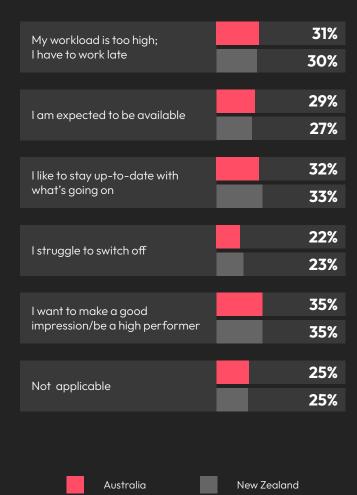
There is a disconnect between formal employer expectations and actual employee behaviour around afterhours work in Australia and New Zealand. Although most employers don't formally require employees to work beyond standard hours, many still do so, driven by a mix of external pressures and personal motivations.

Key factors include high workloads (cited by 31% in AU and 30% in NZ) and an unspoken expectation to remain available (29% in AU, 27% in NZ). Additionally, many employees feel compelled to stay informed (32% in AU, 33% in NZ) or to make a positive impression (35% in both AU and NZ), fostering a culture of constant availability.

This disconnect indicates that even without explicit demands, employees often feel both internal and cultural pressures to extend their work hours. It underscores the importance of employers actively supporting manageable workloads and establishing clear boundaries to encourage healthier work-life balance.



Why employees engage in after-hours work





20

Right to Disconnect

The introduction of Australia's "Right to Disconnect" bill has had limited impact, with 71% of employers reporting no changes to their practises or expectations. Many workplaces believe they already avoid requiring afterhours work, yet employees still feel pressured to work overtime or remain accessible.

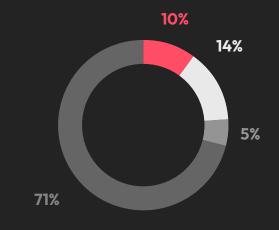
While some companies have made formal (10%) or informal (14%) adjustments, the majority have not shifted their approach. Employees, similarly, report little impact on their work behaviours, with 67% seeing no changes in their organisation's practises nor in their own approach.

This underscores the need for greater efforts to address workload management and workplace culture, as legislation alone has not alleviated the ingrained norms of constant availability.

% of employers who feel the Right to Disconnect bill has changed their expectations and practises

Australia only

of employers feel the Right to
Disconnect bill has not changed their
expectations or practises

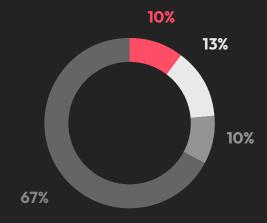


- Yes we have formally changed our expectations and practises
- Yes we have informally adjusted our expectations
- Yes we are planning to make changes soon
- No it has not changed our expectations or practises

% of employees who feel the Right to Disconnect bill has changed their company's expectations and practises

Australia only

of employees feel the Right to Disconnect bill has not changed their expectations or practises



- Yes my organisation has formally changed its practises, and I have changed my approach
- Yes my organisation has informally adjusted its practises, and I have adapted
- Yes I've changed my approach, but my organisation hasn't made any changes
- No neither my organisation nor I have changed

Relocation trends

Relocation trends in Australia and New Zealand highlight dynamic job flow and growing talent mobility. In Australia, 64% of employers do not expect staff to relocate within the next 12 months, while 36% anticipate some movement. New Zealand, however, shows higher expectation for mobility, with 65% of employers expecting relocations and 27% already seeing staff relocating.

While many employers may not predict significant relocations, 55% of Australians and 67% of New Zealanders are open to relocating for work.

Relocation trends

% of employers expecting to lose staff to relocating to different country / region in next 12-months



% employees relocating in next 12 months

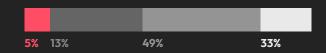
Australia

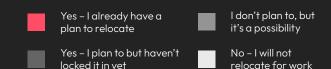
55% would consider moving for work



New Zealand

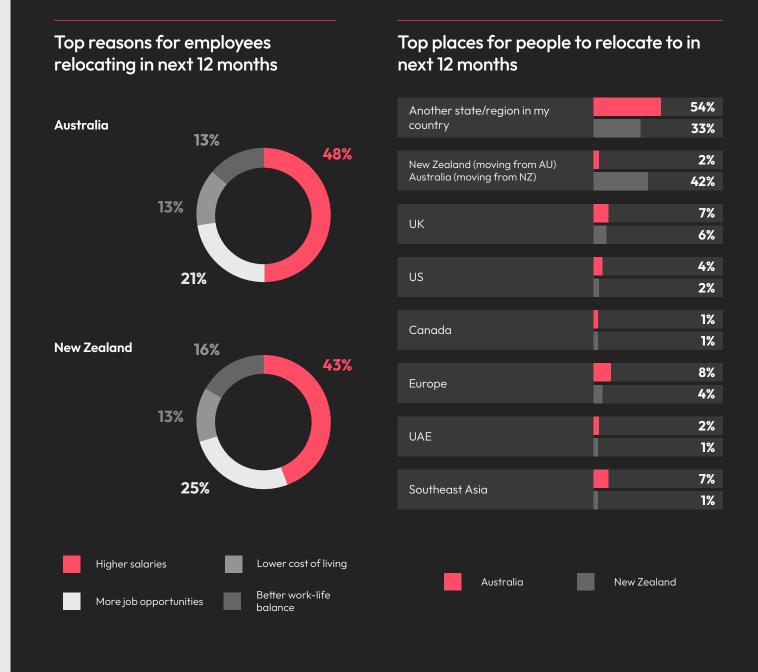
would consider moving for work





Notably, 42% of New Zealanders are willing to relocate to Australia, underscoring the strong crossborder mobility. Additionally, many employees are open to relocating to another state or region within their own countries—54% of Australians and 33% of New Zealanders. These trends indicate an evolving talent landscape in both countries, with professionals seeking competitive career advancement across the region.

For hiring managers, this crossborder and regional mobility underscores the strategic advantage of viewing Australia and New Zealand as a single, integrated talent pool. Broadening recruitment efforts to include cross-border and regional candidates can help secure top talent in competitive industries, ensuring organisations attract and retain skilled professionals.



Al in the workplace

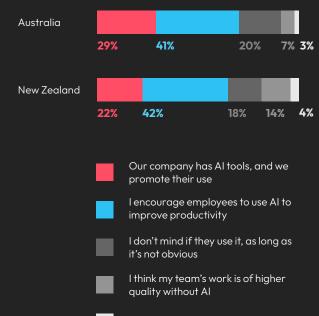
The rise of AI in the workforce has sparked debate, but most workplaces and employees are optimistic about its potential, signaling that AI is here to stay.

In Australia, 90% of organisations support AI use, while only 7% believe their teams work better without it, and 3% are strongly opposed. In New Zealand, 82% support AI adoption, with slightly more employers (14%) doubting its value, and 4% strongly opposed.

For employees, Al is largely seen as beneficial. In Australia, 19% regularly use Al, and 31% say it supports parts of their role. In New Zealand, 17% regularly use Al, and 32% find it helpful. Only a small percentage of employees in either country report Al replacing parts of their job or significantly impacting their roles.

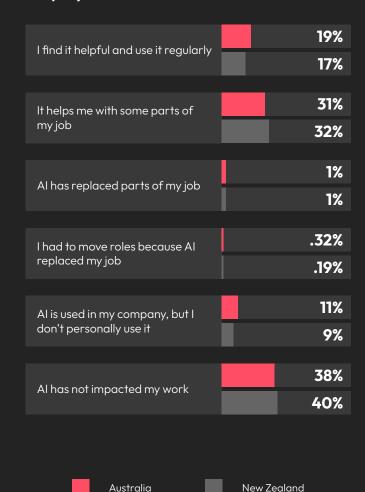
Al in the workplace trends

How employers feel about AI at work



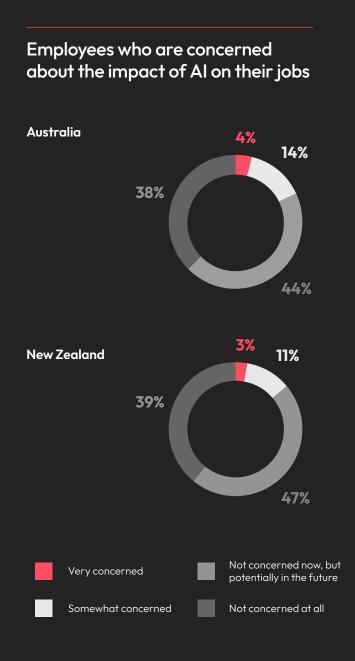
I am strongly against the use of AI

How AI has impacted the work of employees



Concerns about Al remain minimal. In Australia, just 4% of employees are very concerned, while 44% are cautious about potential future impacts. In New Zealand, only 3% are very concerned, with 47% sharing similar caution.

With most organisations embracing AI and employees optimistic about its use, the trend highlights a growing need to adopt AI tools and upskill teams. Companies that integrate AI into workflows and provide training to harness its potential will likely see enhanced productivity and remain competitive in an increasingly AI-driven future.







Key findings

Accounting & Finance

Sector trends

Australia

2 years

Male **Female** 52%

48%

Hiring demand

Very high

It is very difficult to hire these professionals

New Zealand

Avg. tenure of professionals Avg. tenure of professionals

2.1 years

Female 55%

Male 45%

Hiring demand

High

It is difficult to hire these professionals

What professionals value most in an employer in 2025

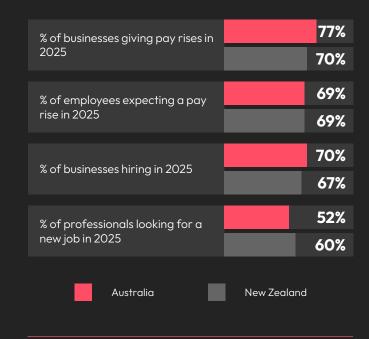
Australia

- package
- 2. Opportunities for career advancement & promotion
- 3. Work-life balance & flexible working arrangements

New Zealand

- 1. Competitive salary & benefits 1. Competitive salary & benefits package
 - 2. Opportunities for career advancement & promotion
 - 3. Work-life balance & flexible working arrangements

Employee expectations



Top three preferred working styles

Australia

1. Hybrid

2. Flexible hours

3. Full-time remote working

New Zealand

1. Hybrid

2. Flexible hours

3. Office-based



Top 3 most soughtafter professionals

Australia

- Senior Financial Accountant
- 2 Management Accountant
- **3** Finance Business **Partner**

New Zealand

- 1 Financial Accountant
- 2 Commercial Accountant
- 3 Management Accountant

New South Wales

Commerce & Industry

Executive

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Chief Financial Officer (Large Business)	400k-500k	450k	180-250	215
Chief Financial Officer (SME)	310k-350k	330k	173-195	184

Qualified

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Head of FP&A (Large Business)	250k-280k	265k	150-167	158.5
Financial Controller (Large Business)	250k-280k	265k	137-156	146.5
Senior Tax Manager	230k-280k	255k	128-156	142
Head of FP&A (SME)	200k-240k	220k	123-134	128.5
Financial Controller (SME)	200k-230k	215k	112-128	120
Commercial/FP&A Manager	190k-230k	210k	106-128	117
Tax Manager	185k-225k	205k	103-125	114
Finance Manager	160k-200k	180k	98-112	105
Senior FP&A/Financial/Commercial Analyst (3-5 years PQE)	140k-170k	155k	78-95	86.5
Tax Accountant	130k-150k	140k	67-89	78
FP&A/Financial/Commercial Analyst	120k-140k	130k	67-78	72.5
Senior Financial Accountant (3-5 years PQE)	120k-140k	130k	67-78	72.5
Financial Accountant (1-3 years PQE)	110k-130k	120k	62-67	64.5
First Mover	110k-120k	115k	62-67	64.5

All salaries are inclusive of superannuation and exclusive of bonuses.

New South Wales

Commerce & Industry

Part-qualified & Transactional

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Payroll Manager	140k-170k	155k	78-95	87
Credit Manager	110k-135k	122.5k	62-73	68
Accounts Payable/Receivable Manager	110k-130k	120k	56-78	67
Payroll Officer	90k-110k	100k	50-62	56
Accounts Payable/Receivable Officer	85k-105k	95k	45-60	53
Bookkeeper	80k-105k	92.5k	50-62	56
Assistant Accountant	85k-100k	92.5k	48-56	52
Credit Controller	80k-100k	90k	39-50	45
Graduate/Entry Level Accountant	65k-80k	72.5k	37-42	40

Queensland

Commerce & Industry

Senior & Executive

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Chief Financial Officer (Blue Chip)	460k-500k	480k	200+	-
Chief Financial Officer (SME)	310k-350k	330k	165-197	181
Head of/GM Finance	260k-300k	280k	130-160	145
Financial Controller	210k-240k	225k	107-130	118.5
Commercial Manager	200k-240k	220k	105-125	115
Tax/Internal Audit Manager	180k-210k	195k	95-110	102.5
Finance Manager	140k-170k	155k	80-90	85

Qualified

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Finance Business Partner	160k-190k	175k	85-100	92.5
Systems Accountant	135k-160k	147.5k	75-84	79.5
Tax/Treasury Accountant	120k-155k	137.5k	69-75	72
Senior Management/Financial Accountant	120k-150k	135k	75-80	77.5
Business/Finance Analyst	120k-140k	130k	70-79	74.5
Management/Financial Accountant	110k-140k	125k	60-70	65
Senior Business/Finance Analyst	140k-170k	155k	80-90	85

All salaries are inclusive of superannuation and exclusive of bonuses.

Queensland

Commerce & Industry

Part-qualified & Transactional

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Payroll Manager	160k-200k	180k	70-105	88
Accounts Payable/Receivable Manager	120k-150k	135k	65-75	70
Credit Manager	120k-145k	132.5k	70-90	80
Payroll Officer	90k-110k	100k	44-69	57
Accounts Payable/Receivable Officer	85k-105k	95k	38-50	44
Bookkeeper	80k-105k	92.5k	44-60	52
Assistant Accountant	85000-100k	92.5k	45-50	48
Credit Controller	80k-100k	90k	38-50	44
Accounts Assistant	80k-95k	87.5k	40-50	45

Public Sector

Senior & Executive

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Head of Corporate Services	280k-310k	295k	137-164	150.5
Chief Financial Officer	260k-300k	280k	137-164	150.5
Director of Audit	240k-280k	260k	137-164	150.5
Executive Director	160k-200k	180k	88-110	99

Queensland

Public Sector

Qualified

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Senior Management Accountant	125k-140k	132.5k	74-80	77
Senior Financial Accountant	125k-140k	132.5k	74-80	77
Business Analyst	125k-140k	132.5k	74-80	77
Financial/Management Accountant	115k-125k	120k	65-74	69.5

Part- and Non-Qualified

	Permanent	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average	
Payroll Officer	80k-100k	90k	56-66	61	
Accounts Receivable / Credit Officer	70k-85k	77.5k	46-56	51	
Accounts Payable Officer	70k-85k	77.5k	46-56	51	

Queensland

Public Practice

Top Tier

	Permanent (per annum)		
Role	Range	Average	
Equity Partner	350k+	-	
Salaried Partner	260k-300k	280k	
Director	240k-280k	260k	
Senior Manager/Associate Director	160k-200k	180k	
Manager	130k-160k	145k	
Supervisor/Assistant Manager/Client Manager	110k-130k	120k	
Senior - CA or CPA	90k-110k	100k	
Intermediate	75k-90k	82.5k	
Graduate	65k-70k	67.5k	

Mid-Tier

	Permanent (per annum)		
Role	Range Average		
Equity Partner	350k+	-	
Salaried Partner	260k-300k	280k	
Director	220k-250k	235k	
Senior Manager/Associate Director	160k-200k	180k	
Manager	130k-160k	145k	
Supervisor/Assistant Manager/Client Manager	110k-130k	120k	
Senior - CA or CPA	90k-110k	100k	
Intermediate	75k-90k	82.5k	
Graduate	65k-75k	70k	

All salaries are inclusive of superannuation and exclusive of bonuses.

Queensland

Public Practice

Boutique

	Permanent (per annum)		
Role	Range	Average	
Equity Partner	300k+	300k	
Director	220k-260k	240k	
Senior Manager/Associate Director	160k-200k	180k	
Senior/Manager	140k-160k	150k	
Supervisor/Assistant Manager/Client Manager	120k-140k	130k	
Senior - CA or CPA	100k-120k	110k	
Intermediate	75k-90k	82.5k	
Graduate	65k-75k	70k	

South Australia

Commerce & Industry

Executive

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
CFO	200k+	-	120+	-
Financial Controller	200k+	-	120+	-
Tax Manager	160k+	-	80-135	107.5
Finance Manager	160k-200k	180k	80-135	108

Qualified

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Finance Business Partner	140k-170k	155k	70-110	90
Group Accountant	145k-165k	155k	60-100	80
Financial/Business Analyst	130k-160k	145k	60-100	80
Financial Accountant	130k-160k	145k	60-100	80
Project/Cost Accountant	130k-160k	145k	60-100	80
Management Accountant	130k-160k	145k	60-100	80
Systems Accountant	130k-155k	142.5k	60-100	80
Tax/Treasury Accountant	120k-150k	135k	50-90	70

South Australia

Commerce & Industry

Part-Qualified & Transactional

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Payroll Manager	140k-180k	160k	70-110	90
Transactional Services Manager	100k-135k	117.5k	60-75	67.5
Payroll Officer	85k-110k	97.5k	55-70	63
Assistant Accountant	85k-110k	97.5k	55-70	63
Credit Controller	80k-100k	90k	50-70	60
Accounts Receivable Officer	80k-100k	90k	50-70	60
Bookkeeper	80k-100k	90k	50-70	60
Credit Officer	70k-85k	77.5k	40-60	50
Accounts Payable Officer	70k-85k	77.5k	40-60	50

Commerce & Industry

Executive & Management

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Chief Financial Officer (ASX & Large Corporate)	350k-450k	400k	150-200	175
Chief Financial Officer (SME)	200k-300k	250k	120-180	150
Financial Controller	180k-250k	215k	90-140	115
Tax Manager	170k-260k	215k	85-125	105
FP&A Manager	150k-210k	180k	75-110	93
Internal Audit Manager	150k-210k	180k	80-110	95
Finance Manager	140k-180k	160k	70-100	85

Qualified

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Finance Business Partner	140k-180k	160k	70-100	85
Finance/Commercial Analyst	120k-150k	135k	50-75	62.5
Tax Accountant	110k-150k	130k	65-85	75
Internal Auditor	115k-145k	130k	60-80	70
Systems Accountant	110k-140k	125k	60-80	70
Cost Accountant	110k-140k	125k	60-80	70
Management Accountant	100k-145k	122.5k	55-80	68
Financial Accountant	110k-140k	125k	55-80	68
Newly-qualified Accountant	85k-100k	92.5k	40-55	48

Commerce & Industry

Part-Qualified & Transactional

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Credit Manager	110k-125k	117.5k	60-80	70
Payroll Manager	120k-160k	140k	65-85	75
Payroll Systems Specialist	110k-140k	125k	60-75	67.5
Payroll Officer	75k-95k	85k	45-65	55
Assistant Accountant	75k-95k	85k	45-55	50
Credit Controller	70k-90k	80k	40-45	43
Accounts Payable/Receivable	70k-85k	77.5k	40-45	43
Graduate Accountant	65k-80k	72.5k	40-45	43

Public Practice

Top Tier

	Permanent (per annum)		
Role	Range	Average	
Partner	260k-320k	290k	
Director	200k-250k	225k	
Senior Manager/Associate Director	150k-190k	170k	
Manager/Client Manager	130k-160k	145k	
Assistant Manager	110k-130k	120k	
Senior - CA or CPA	90k-110k	100k	
Intermediate	75k-90k	82.5k	
Graduate	65k-70k	67.5k	

Victoria

Public Practice

Mid-Tier

	Permanent (per annum)		
Role	Range	Average	
Partner	220k-250k	235k	
Director	160k-220k	190k	
Senior Manager/Associate Director	130k-160k	145k	
Manager	120k-135k	127.5k	
Supervisor/Assistant Manager	100k-115k	107.5k	
Senior - CA or CPA	80k-100k	90k	
Senior - pre CA or CPA	75k-95k	85k	
Intermediate	65k-80k	72.5k	
Graduate	65k-70k	67.5k	

Boutique

	Permanent (per annum)
Role	Range	Average
Partner	200k-220k	210k
Director	160k-180k	170k
Senior Manager/Associate Director	140k-160k	150k
Manager	110k-135k	122.5k
Supervisor	85k-100k	92.5k
Senior - CA or CPA	80k-95k	87.5k
Senior - pre CA or CPA	70k-80k	75k
Intermediate	65k-75k	70k
Graduate	65k-70k	67.5k

Western Australia

Executive

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Chief Financial Officer (ASX > 1000 FTE)	320k-360k	340k	160-200	180
Chief Financial Officer (ASX & Large Corporate 500-1000 FTE)	290k-330k	310k	140-170	155
Chief Financial Officer	230k-260k	245k	110-135	122.5
Group Financial Controller (ASX & Large corporate)	250k-280k	265k	120-140	130
Group Financial Controller	200k-230k	215k	100-120	110
Financial Controller (ASX & Large corporate)	190k-225k	207.5k	90-115	102.5
Financial Controller	160k-180k	170k	80-90	85
Finance Manager	160k-190k	175k	70-95	82.5
Tax Manager	160k-200k	180k	75-110	93

Qualified

	Pormanent	Permanent (per annum)		(por bour)
	remanem	(per dililotti)	Contract (per hour)	
Role	Range	Average	Range	Average
Senior Finance Business Partner	180k-220k	200k	90-120	105
Finance Business Partner	150k-180k	165k	70-90	80
Group Accountant	140k-165k	152.5k	55-80	67.5
Senior Management Accountant	140k-170k	155k	65-90	77.5
Management Accountant	120k-150k	135k	55-75	65
Senior Financial Accountant	140k-180k	160k	65-90	77.5
Financial Accountant	115k-145k	130k	55-75	65

Western Australia

Qualified

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Senior Business/Financial Analyst	140k-180k	160k	70-95	82.5
Business/Financial Analyst	110k-150k	130k	55-75	65
Systems Accountant	125k-160k	142.5k	60-90	75
Tax Accountant	110k-150k	130k	50-75	63

Part-Qualified & Transactional

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Payroll Manager	130k-185k	157.5k	65-105	85
Senior Payroll Analyst	110k-140k	125k	55-85	70
Payroll Officer	85k-110k	97.5k	40-60	50
Accounts Payable / Credit Manager	90k-120k	105k	40-55	47.5
Accounts Payable Officer	70k-80k	75k	37-46	42
Accounts Receivable Officer	70k-80k	75k	37-46	42
Bookkeeper	80k-95k	87.5k	38-50	44
Assistant Accountant	75k-90k	82.5k	40-50	45
Accounts Assistant	67k-85k	76k	37-47	42

Accounting & Finance Auckland

Executive

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Chief Financial Officer	200k-450k	325k	95-200	147.5
Commercial Manager	160k-260k	210k	80-140	110
Financial Controller	160k-200k	180k	70-110	90
Finance Manager	130k-180k	155k	60-85	72.5

Qualified

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Commercial Analyst/Business Partner	130k-170k	150k	55-80	67.5
Financial/Business Analyst (5+ yrs' exp)	130k-160k	145k	60-85	72.5
Management Accountant (5+ yrs' exp)	120k-150k	145k	55-75	65
Financial Accountant (5+ yrs' exp)	120k-150k	145k	55-75	65
Tax Accountant	100k-150k	145k	55-80	67.5
Systems/Project Accountant	110k-150k	145k	50-95	72.5
Financial/Business Analyst (0 - 4 yrs' exp)	95k-130k	112.5k	45-70	57.5
Management Accountant (0 - 4 yrs' exp)	95k-130k	112.5k	45-55	50
Financial Accountant (0 - 4 yrs' exp)	95k-130k	112.5k	48-65	56.5
Payroll Manager	90k-130k	110k	50-70	60
Credit Manager	90k-120k	105k	50-70	60

Auckland

Part & Non-qualified

	Permanent (per annum)		Contract	(per hour)
Role	Range	Average	Range	Average
Financial Accountant - Degree	85k-115k	100k	40-60	50
Assistant Accountant	70k-85k	77.5k	35-45	40
Accounts Payable/Receivable - Manager	100k-140k	120k	45-65	55
Accounts Assistant	65k-75k	70k	30-35	32.5
Credit Controller	65k-85k	75k	35-45	40
Accounts Payable/Receivable	65k-85k	75k	30-40	35
Payroll Clerk/Officer	80k-110k	95k	35-50	42.5

Christchurch

Accounting & Finance

Executive

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Chief Financial Officer - SME	220k-260k	240k	170-250	210
Chief Financial Officer - Corporate	260k-300k	180k	170-250	210
Financial Controller	150k-190k	170k	200-230	215
Finance Manager	110k-150k	130k	150-220	185

Qualified

	Permanent (per annum) Contract (per hour)		(per hour)	
Role	Range	Average	Range	Average
Senior Management Accountant	110k-125k	117.5k	150-190	170
Management Accountant	90k-110k	100k	120-150	135
Financial Analyst	90k-130k	110k	120-150	135
Credit Manager	85k-100k	92.5k	100-130	115
Payroll Manager	90k-110k	100k	85-120	102.5
Accounts Payable / Receivable Manager	75k-100k	87.5k	90-110	100
Systems Accountant	65k-90k	77.5k	60-90	75

Christchurch

Part & Non-qualified

	Permanent (per annum) Contract		(per hour)	
Role	Range	Average	Range	Average
Assistant Accountant	65k-90k	77.5k	90-125	107.5
Payroll Officer	60k-85k	72.5k	85-110	97.5
Accounts Payable / Receivable Officer	55k-70k	62.5k	80-100	90
Credit Controller	55k-70k	62.5k	90-120	105
Accounts Assistant	55k-70k	62.5k	90-110	100

Wellington

Accounting & Finance

Qualified

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Deputy CFO/Finance Director	200k-240k	220k	150-190	170
Financial Controller	160k-200k	180k	120-150	135
Finance Manager	130k-170k	150k	120-150	135
Finance Business Partner	155k-185k	170k	100-130	115
Financial Accountant CA (5+ yrs' exp)	120k-150k	135k	90-125	107.5
Management Accountant (6+ yrs' exp)	130k-150k	140k	90-110	100
Management Accountant (up to 5 yrs' exp)	110k-140k	125k	85-120	102.5
Financial Accountant CA (0 - 4 yrs' exp)	95k-130k	112.5k	85-110	97.5
Tax Accountant	95k-140k	117.5k	60-90	75
Treasury Accountant	110k-150k	130k	90-110	100
Financial Analyst (5+ yrs' exp)	110k-160k	135k	90-120	105
Financial Analyst (0 - 4 yrs' exp)	85k-130k	107.5k	80-100	90
Systems Accountant	120k-140k	130k	100-120	110

Wellington

Part-qualified

	Permanent (per annum)		Contract	(per hour)
Role	Range	Average	Range	Average
Graduate Accountant	60k-75k	67.5k	45-65	55
Assistant Accountant	55k-75k	65k	35-55	45
Payroll Manager	80k-110k	95k	45-60	52.5
Accounts Payable/Receivable - Manager	80k-100k	90k	45-65	55
Senior Payroll Adviser	80k-95k	87.5k	35-45	40
Accounts Payable/Receivable	55k-80k	67.5k	35-45	40
Payroll Adviser	65k-85k	75k	35-55	45
Credit Controller	60k-70k	65k	35-45	40
Accounts Assistant	55k-65k	60k	35-45	40

The Banking & Financial Services section of the Salary Guide explores salary and employment trends across Australia (New South Wales, Queensland, Victoria, and South Australia) and New Zealand (Auckland, Wellington, and Christchurch), encompassing roles in Risk, Assurance, and Compliance.

Survey data reveals a strong hiring outlook for 2025, with many businesses in Australia and New Zealand planning to expand their teams. However, competition for specialised talent remains high. To secure top professionals, employers are increasingly offering competitive salaries and flexible working arrangements.

Professionals in this sector place significant value on competitive pay, career growth opportunities, and worklife balance. In New Zealand, a positive and supportive workplace culture also emerges as a priority, underscoring regional differences in employee preferences. As demand for skilled talent continues, businesses must adopt strategic approaches to recruitment and retention to thrive in the year ahead.



Key findings

Banking & Financial Services

Sector trends

Australia

2.5 years

Female 36%

Male

64%

Hiring demand

High

It is difficult to hire these professionals

New Zealand

Avg. tenure of professionals Avg. tenure of professionals

1.6 years

Female

Male

39% 61%

Hiring demand

Medium

It is fairly easy to hire these professionals

What professionals value most in an employer in 2025

Australia

- package
- 2. Opportunities for career advancement & promotion
- 3. Work-life balance & flexible working arrangements

New Zealand

- 1. Competitive salary & benefits 1. Competitive salary & benefits package
 - 2. Opportunities for career advancement & promotion
 - 3. Positive & supportive workplace culture

Employee expectations



Top three preferred working styles

Australia

1. Hybrid

2. Flexible hours

3. Full-time remote working

New Zealand

1. Hybrid

2. Flexible hours

3. Full-time remote working



Top 3 most soughtafter professionals

Australia

- Operations Analyst
- 2 Investment Analyst
- 3 Credit Analyst

New Zealand

- Senior Risk Advisor
- 2 Senior Internal Auditor
- 3 Principle Risk Advisor

Accounting & Finance

Executive

	Permanent (per annum)		Permanent (per annum) Contract (per hour)		(per hour)
Role	Range	Average	Range	Average	
Chief Financial Officer (Large Business)	350k-450k	400k	194-250	222	
Chief Financial Officer (SME)	315k-360k	337.5k	175-200	188	

Qualified

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Financial Controller/Head of Finance (Large Business)	280k-310k	295k	130-145	138
Head of FP&A (Large Business)	280k-315k	297.5k	155-175	165
Financial Controller/Head of Finance (SME)	245k-280k	262.5k	136-155	146
Senior Tax Manager	235k-280k	257.5k	130-155	143
Head of FP&A (SME)	225k-245k	235k	125-136	131
FP&A Manager / Finance Business Partner	190k-245k	217.5k	106-136	121
Product Control Manager	200k-230k	215k	112-128	120
Tax Manager	190k-225k	207.5k	105-125	115
Finance Manager	190k-220k	205k	106-123	115
Fund Accounting Manager	170k-200k	185k	95-112	104
Senior Product Controller (3-8 years exp)	170k-200k	185k	95-112	104
Senior Financial Accountant (3-5 years PQE)	150k-175k	162.5k	87-98	93
Senior Fund Accountant	145k-180k	162.5k	81-100	91
Tax Accountant	145k-180k	162.5k	81-100	91
FP&A / Senior Financial Analyst	145k-170k	157.5k	81-95	88

New South Wales

Accounting & Finance

Qualified

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Financial Accountant (1-2 years PQE)	130k-150k	140k	73-84	79
Product Controller (1-3 years exp)	120k-145k	132.5k	67-81	74
Fund Accountant	110k-145k	127.5k	62-81	72
First Mover (Audit)	110k-120k	115k	62-67	65

Part-Qualified

	Permanent (per annum)		Permanent (per annum) Contract (per hou		(per hour)
Role	Range	Average	Range	Average	
Assistant Accountant	100k-110k	105k	56-62	59	
Accounts Payable/Receivable	85k-100k	92.5k	48-56	52	

Funds & Wealth Management

Funds Management

	Permanent (per annum)		
Role	Range	Average	
Head of Distribution	320k-400k	360k	
Senior Business Development Manager (10+ years exp)	220k-300k	260k	
Senior Product Manager	220k-255k	237.5k	
Business Development Manager (5-10 years exp)	190k-220k	205k	
Product Manager	175k-210k	192.5k	
Product Analyst	100k-135k	117.5k	
Business Development Associate	100k-130k	115k	

Public Markets

	Permanent (per annum)		
Role	Range	Average	
Portfolio Manager	300k-450k	375k	
Assistant Portfolio Manager	220k-280k	250k	
Investment Analyst	155k-220k	187.5k	

Private Credit

	Permanent (pe	Permanent (per annum)	
Role	Range	Average	
Origination Director	250k-350k	300k	
Portfolio Manager	180k-250k	215k	
Associate (Credit Analyst)	120k-170k	145k	

New South Wales

Funds & Wealth Management

Private Equity

	Permanent (per annum)		
Role	Range	Average	
Managing Director	450k-500k+	450k	
Investment Director	350k-450k	400k	
Associate Director	220k-330k	275k	
Associate	155k-220k	187.5k	

Real Estate

	Permanent (per annum)		
Role	Range Average		
Senior Capital Transaction Manager	265k-310k	287.5k	
Capital Transactions Manager	220k-255k	237.5k	
Senior Asset Manager	200k-245k	222.5k	
Asset Manager	155k-190k	172.5k	
Analyst	145k-190k	167.5k	

Operations

Executive

	Permanent (per annum)		
Role	Range Average		
COO	300k-420k	360k	

Funds Management

	Permanent (per annum)		Contract (per day)	
Role	Range	Average	Range	Average
Head of Investment Operations	280k-330k	305k	-	-
Investment Operations Manager	165k-190k	177.5k	620-700	660
Senior Performance Analyst	145k-190k	167.5k	530-700	615
Investment Operations Analyst	90k-120k	105k	330-450	390
Performance Analyst	85k-120k	102.5k	350-450	400

Banking/Broking

	Permanent	Permanent (per annum)		(per day)
Role	Range	Average	Range	Average
Middle Office Manager (Broking/Banking)	165k-190k	177.5k	620-700	660
Trade Support	130k-155k	142.5k	490-620	555
Corporate Actions Analyst	125k-145k	135k	450-580	515
Client Onboarding/KYC Analyst	110k-145k	127.5k	415-540	477.5
Middle Office Analyst (Broking/Banking)	105k-145k	125k	390-540	465

New South Wales

Operations

Fund Administration

	Permanent	Permanent (per annum)		(per day)
Role	Range	Average	Range	Average
Manager/Senior Manager- Fund Accounting/Unit Pricing	170k-200k	185k	700-830	765
Senior Analyst -Fund Accounting/Unit Pricing	145k-170k	157.5k	530-660	595
Manager -Unit Registry	120k-140k	130k	455-515	485
Client Services Manager	110k-145k	127.5k	415-540	477.5
Analyst -Fund Accounting/Unit Pricing	100k-130k	115k	370-500	435
Senior Analyst -Unit Registry	100k-115k	107.5k	370-430	400
Investment Operations Analyst	90k-120k	105k	330-450	390
Client Services Officer	75k-100k	87.5k	290-400	345
Analyst -Unit Registry	75k-100k	87.5k	290-370	330

Retail, Commercial & Corporate Banking

Business & Commercial Banking

	Permanent (per annum)		
Role	Range	Average	
Head of Credit	250k-300k	275k	
Relationship Director	190k-230k	210k	
Senior Relationship Manager	165k-210k	187.5k	
Senior Manager - Credit	170k-200k	185k	
Relationship Manager	155k-200k	177.5k	
Small Business Banker	120k-150k	135k	
Assistant Relationship Manager	100k-125k	112.5k	

Corporate & Institutional Banking

	Permanent (p	Permanent (per annum)		
Role	Range	Average		
Director - Corporate & FI	260k-330k	295k		
Associate Director - Corporate & FI	180k-230k	205k		
Senior Associate	140k-170k	155k		
Associate	130k-150k	140k		
Corporate Lending Operations	80k-100k	90k		

New South Wales

Retail, Commercial & Corporate Banking

Project Finance

	Permanent (per annum)		
Role	Range	Average	
Managing Director	450k-600k	525k	
Director	290k-350k	320k	
Associate Director	200k-260k	230k	
Senior Associate	150k-190k	170k	
Corporate Lending Operations	80k-100k	90k	

Retail Banking

	Permanent (per annum)		
Role	Range Average		
Credit Analyst	85k-110k 97.5k		

Risk, Assurance & Compliance

Project Finance

	Permanent (per annum)	
Role	Range	Average
Executive Manager, Market Risk	210k-250k	230k
Quantitative Risk	210k-250k	230k
Executive Manager, Operational Risk	200k-250k	225k
Executive Manager, Credit Risk	190k-230k	210k
Senior Market Risk Manager	170k-210k	190k
Quantitative Risk	160k-210k	185k
Senior Operational Risk Manager	160k-190k	175k
Senior Credit Risk Manager	160k-190k	175k
Market Risk Analyst - Manager	120k-160k	140k
Operational Risk Manager	110k-160k	135k
Technology Risk Analyst - Manager	110k-160k	135k
Quantitative Risk	110k-160k	135k
Credit Risk Analyst - Manager	90k-140k	115k

Compliance

	Permanent (per annum)		
Role	Range Average		
Executive Manager, Compliance - Investment Banking	210k-250k	230k	
Executive Manager, Compliance - Retail Banking	190k-230k	210k	
Executive Manager, Compliance - Funds Management	210k-250k	230k	
Executive Manager, Compliance - Financial Crime	200k-240k	220k	

Risk, Assurance & Compliance

Compliance

	Permanent (per annum)		
Role	Range	Average	
Compliance Analyst - Manager - Investment Banking	110k-160k	135k	
Compliance Analyst - Manager - Retail Banking	100k-140k	120k	
Compliance Analyst - Manager - Funds Management	110k-160k	135k	
Compliance Analyst - Manager - Financial Crime	100k-140k	120k	
Senior Compliance Manager - Funds Management	170k-210k	190k	
Senior Compliance Manager - Investment Banking	160k-200k	180k	
Senior Compliance Manager - Retail Banking	160k-200k	180k	
Senior Compliance Manager - Financial Crime	160k-200k	180k	

Internal Audit

	Permanent (p	er annum)
Role	Range	Average
Executive Manager, Audit - Investment Banking	200k-250k	225k
Executive Manager, Audit - Retail Banking	190k-235k	212.5k
Executive Manager, Audit - Funds Management	210k-250k	230k
Audit Manager - Investment Banking	100k-160k	130k
Audit Manager - Retail Banking	110k-140k	125k
Audit Manager - Funds Management	110k-150k	130k
Senior Audit Manager - Funds Management	160k-200k	180k
Senior Audit Manager - Investment Banking	160k-200k	180k
Senior Audit Manager - Retail Banking	150k-190k	170k

New South Wales

Risk, Assurance & Compliance

Credit Risk

	Permanent (per annum)
Role	Range	Average
Executive Manager, Credit Risk - Retail Banking	200k-235k	217.5k
Credit Risk Director - Corporate Banking	200k-250k	225k
Credit Risk Director - Financial Institutions	200k-250k	225k
Corporate Banking	100k-150k	125k
Financial Institutions	100k-150k	125k
Retail Banking	100k-140k	120k
Credit Risk Vice President or Associate Director - Corporate Banking	170k-210k	190k
Credit Risk Associate Director - Financial Institutions	170k-210k	190k
Senior Credit Risk Manager - Retail Banking	150k-190k	170k

Queensland

Accounting & Finance

Accounting & Finance

	Permanent	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average	
Chief Financial Officer (Blue Chip)	350k+	-	200+	-	
Chief Financial Officer (SME)	250k-350k	300k	165-197	181	
Head of / GM Finance	230k-280k	255k	130-160	145	
Financial Controller	180k-230k	205k	107-130	118.5	
Commercial Manager	170k-200k	185k	105-125	115	
Tax/Internal Audit Manager	160k-190k	175k	95-110	102.5	
Finance Business Partner	150k-190k	170k	85-100	92.5	
Finance Manager	140k-170k	155k	80-90	85	
Fund Accounting Manager	140k-170k	155k	65-75	70	
Systems Accountant	130k-160k	145k	75-84	79.5	
Tax/Treasury Accountant	130k-160k	145k	69-75	72	
Senior Business/Finance Analyst	130k-150k	140k	80-90	85	
Senior Fund Accountant	120k-140k	130k	70-80	75	
Senior Management/Financial Accountant	110k-140k	125k	75-80	77.5	
Business/Finance Analyst	110k-140k	125k	70-79	74.5	
Fund Accountant	110k-130k	120k	62-70	66	
Management/Financial Accountant	110k-130k	120k	60-70	65	
Fund Administrator	90k-110k	100k	49-60	54.5	

Queensland

Banking & Financial Services

Retail, Commercial & Corporate Banking

	Permanent (per annum)		
Role	Range	Average	
Regional Manager	240k-280k	260k	
Head of Credit	200k-260k	230k	
Relationship Director	200k-240k	220k	
Senior Relationship Manager	160k-200k	180k	
Senior Manager - Credit	140k-170k	155k	
Relationship Manager	135k-155k	145k	
Business Development Manager	110k-140k	125k	
Assistant Relationship Manager	110k-120k	115k	
Credit Analyst	100k-120k	110k	

Private Banking

	Permanent (p	er annum)
Role	Range	Average
Director - Private Banking	250k-300k	275k
Senior Private Banker	165k-200k	182.5k
Private Banker	125k-160k	142.5k
Associate Private Banker	100k-120k	110k

Queensland

Banking & Financial Services

Wealth Management

	Permanent (per annum)		
Role	Range Average		
Private Wealth Advisor (salaried)	130k-165k	147.5k	
Client Services Manager	100k-130k	115k	
Associate	100k-120k	110k	
Paraplanner	80k-110k	95k	
Adviser Assistant	70k-100k	85k	
Client Services Officer	65k-95k	80k	

Risk, Assurance & Compliance

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Chief Risk Officer	310k-350k	330k	-	-
Head of Compliance	210k-260k	235k	-	-
Compliance Manager	170k-200k	185k	-	-
Risk Manager	170k-200k	185k	90-110	100
Quantitative Risk	130k-160k	145k	71-88	79.5
Internal Audit	130k-160k	145k	66-88	77
Credit Risk Management	120k-150k	135k	66-82	74
Market Risk	120k-150k	135k	66-82	74
Remediation Projects	110k-140k	125k	60-77	68.5

Professional Business Banking

	Permanen	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Senior Relationship Manager	200k-250k	225k	90-130	110
Business Banking Manager	120k-180k	150k	60-80	70
Lending Manager	100k-150k	125k	50-80	65
Assistant Relationship Manager	95k-130k	112.5k	50-70	60
Commercial Analyst	95k-130k	112.5k		

Wealth Management

	Permanent	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average	
Financial Planner	95k-150k	122.5k	60-70	65	
Paraplanner	80k-95k	87.5k	45-55	50	
Client Services	70k-85k	77.5k	40-50	45	

Contact Centre

	Permanen	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average	
Manager	100k-115k	107.5k	-	-	
Team Leader	83k-97k	90k	-	-	
Customer Service/Collections	60k-80k	70k	36-37	36.5	
Settlements Officer	67k-72k	69.5k	-	-	

South Australia

Risk, Assurance & Compliance

Risk Management

	Permanent (per annum)		
Role	Range	Average	
Chief Risk Officer	300k-360k	330k	
Market Risk	200k-250k	225k	
Operational Risk Manager	170k-200k	185k	
Credit Risk Management	170k-200k	185k	

Compliance

	Permanent (per annum)		
Role	Range	Average	
Investment Banking	160k-190k	175k	
Financial Crime	160k-190k	175k	
Funds Management	120k-145k	132.5k	
Retail Banking	110k-135k	122.5k	

Credit Risk

	Permanent (pe	er annum)
Role	Range	Average
Financial Institutions	180k-250k	215k
Corporate Banking	140k-180k	160k
Retail Banking	100k-125k	112.5k

Victoria

Accounting & Finance

Executive & Management

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Financial Controller / Head of Division	200k-300k	250k	100-150	125
Treasury Manager	170k-220k	195k	80-120	100
Finance Manager / Divisional Manager	150k-200k	175k	75-100	87.5
Internal Audit Manager	150k-200k	175k	75-100	87.5
Product Controller	140k-180k	160k	75-100	87.5
Finance Business Partner	140k-170k	155k	70-100	85

Accounting

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Senior Fund Accountant	130k-160k	145k	70-90	80
Senior Analyst	120k-160k	140k	65-85	75
Internal Auditor	120k-150k	135k	60-80	70
Tax Accountant	110k-150k	130k	55-80	67.5
Fund Accountant	100k-130k	115k	55-75	65
SMSF Accountant	80k-120k	100k	45-65	55
Assistant Accountant	70k-85k	77.5k	45-55	50

Victoria

Banking & Financial Services

Banking

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Corporate Banking Relationship Manager	185k-215k	200k	95-130	112.5
Commercial Banking Relationship Manager	150k-175k	162.5k	80-130	105
Mortgage Lender	120k-150k	135k	55-80	67.5
Credit Assessment	100k-150k	125k	60-70	65
Credit Analyst	100k-135k	117.5k	55-75	65
Branch Manager	100k-125k	112.5k	70-85	77.5
Small Business Banking Manager	105k-120k	112.5k	55-75	65
Assistant Relationship Manager	90k-110k	100k	46-55	50.5

Risk & Compliance

	Permanent	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average	
Compliance Manager	150k-180k	165k	80-120	100	
Operational Risk Manager	150k-180k	165k	80-115	97.5	
Compliance Analyst	110k-140k	125k	60-80	70	
Operational Risk Analyst	110k-140k	125k	60-80	70	

Investment Operations

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Performance Analyst	100k-130k	115k	55-85	70
Treasury Settlements	80k-110k	95k	45-60	52.5
Equity Settlements	80k-110k	95k	45-60	52.5
Derivative Operations	80k-110k	95k	45-60	52.5
Portfolio Administration	75k-100k	87.5k	45-60	52.5
Corporate Actions	75k-100k	87.5k	45-55	50

Wealth Management & Superannuation

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Relationship Manager	130k-160k	145k	75-100	87.5
Financial Planner	130k-180k	155k	62-90	76
Paraplanner	95k-120k	107.5k	60-80	70
Fund Administrator	80k-95k	87.5k	35-55	45
Member Services	70k-85k	77.5k	35-55	45
Client Service Manager	65k-85k	75k	15-65	40

Banking

	Permanent (po	er annum)
Role	Range	Average
Relationship Manager - Private Credit	160k-190k	175k
Business Development Manager	140k-170k	155k
Broker	130k-160k	145k

Banking

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Relationship Manager	130k-170k	150k	80-110	95
Business Development Manager/Sales	100k-135k	117.5k	65-95	80
Business Analyst	90k-120k	105k	60-100	80
Mortgage/Lending Manager	100k-140k	120k	30-60	45
Relationship Associate	80k-120k	100k	40-65	52.5

Insurance

	Permanent (per annum)		
Role	Range	Average	
General Manager	200k-250k	225k	
Head of Broking	200k-250k	225k	
Regional Broker Manager	175k-225k	200k	
Broker Team Manager	140k-200k	170k	
Senior Broker/Account Director	110k-150k	130k	
Broker/Account Executive	80k-110k	95k	
Commercial Support Broker/Account Broker	65k-75k	70k	
Domestic Broker/Account Director - Team Leader	75k-95k	85k	
Domestic Broker/Account Director - Personal lines	65k-80k	72.5k	
Domestic Broker Support/Account Broker	60k-65k	62.5k	
Head of Claims	140k-160k	150k	
Claims Manager	110k-130k	120k	
Senior Claims	75k-95k	85k	
Claims Broker	60k-80k	70k	
Claims Officer	60k-75k	67.5k	

Risk, Assurance and Compliance

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Chief Risk Officer	330k-370k	350k	160-250	205
Head of Risk	190k-230k	210k	-	-
Risk Manager	150k-180k	165k	130-200	165
Risk Adviser	80k-105k	92.5k	70-85	77.5
Senior Risk Adviser	105k-135k	120k	90-130	110
Senior Internal Auditor	110k-150k	130k	90-130	110
Head of Internal Audit	180k-220k	200k	-	-
Internal Audit Manager	150k-180k	165k	120-160	140
Compliance Officer	80k-120k	100k	70-85	77.5
Compliance Manager	130k-160k	145k	120-135	127.5

Risk, Compliance & Operations

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Head of Risk & Compliance	210k-250k	260k	-	-
Operational Risk Senior Manager	160k-200k	180k	95-125	110
Compliance Manager	120k-160k	140k	75-110	92.5
Credit Manager	130k-170k	150k	60-95	77.5
Operational Risk Manager	110k-150k	130k	70-110	90
Market Risk Analyst	90k-130k	110k	50-70	60
Compliance Officer	70k-100k	85k	45-80	62.5
Settlements/Corporate Actions	70k-80k	75k	40-60	50
Credit Analyst	80k-110k	95k	45-65	55

Insurance

	Permanent (per annum)		
Role	Range	Average	
Commercial Broker	90k-125k	107.5k	
Commercial Support Broker/Account Broker	70k-85k	77.5k	
Domestic Broker	65k-85k	75k	
Domestic Broker Support	60k-65k	62.5k	
Claims Manager	90k-110k	100k	
Senior Claims Consultant	75k-95k	85k	
Claims Consultant	60k-80k	70k	
Claims Administrator	55k-70k	62.5k	

Risk, Assurance and Compliance

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Chief Risk Officer (Private Sector)	325k-365k	345k	160-250	205
Chief Risk Officer (Public Sector)	260k-300k	280k	-	-
Head of Risk	180k-220k	200k	-	-
Risk Manager	160k-180k	170k	130-200	165
Risk Adviser	80k-105k	92.5k	70-85	77.5
Senior Risk Adviser	105k-135k	120k	90-130	110
Senior Internal Auditor	105k-135k	120k	90-130	110
Head of Internal Audit	180k-220k	200k	-	-
Internal Audit Manager	160k-180k	170k	120-160	140
Compliance Officer	80k-120k	100k	70-85	77.5
Compliance Manager	130k-160k	145k	120-135	127.5

Business Support

The Business Support section of the Salary Guide provides insights into salary and employment trends across Australia (New South Wales, Queensland, Victoria, South Australia, and Western Australia) and New Zealand (Auckland, Wellington, and Christchurch), covering a broad range of Business Support functions, including Call Centre, Operations, and more.

Survey data highlights a strong hiring outlook for 2025, with significant demand for business support professionals, especially in roles such as Office Managers, Executive Assistants, and Customer Service Representatives. While competition for talent remains moderate, employers should focus on offering competitive salaries, flexible working arrangements, and opportunities for career progression to attract and retain skilled professionals.

Professionals in this sector prioritise competitive pay and work-life balance, with New Zealand employees placing slightly more emphasis on a positive and supportive workplace culture. Due to a relatively high turnover rate, businesses must remain agile in their recruitment efforts to meet the ongoing demand for top business support talent.



Key findings

Business Support

Sector trends

Australia

1.5 years

Female 82%

Male

18%

Hiring demand

Medium

It is fairly easy to hire these professionals

New Zealand

Avg. tenure of professionals Avg. tenure of professionals

1.5 years

Female

Male

82% 18%

Hiring demand

Low

It is very easy to hire these professionals

What professionals value most in an employer in 2025

Australia

- 1. Competitive salary & benefits 1. Competitive salary & benefits package
- 2. Work-life balance & flexible working arrangements
- 3. Opportunities for career advancement & promotion

New Zealand

- 2. Positive & supportive workplace culture
- 3. Opportunities for career advancement & promotion

Employee expectations



Top three preferred working styles

Australia

1. Hybrid

2. Flexible hours

3. Full-time remote working

New Zealand

1. Hybrid

2. Flexible hours

3. Office-based



Top 3 most soughtafter professionals

Australia

- 1 Office Manager
- 2 Executive Assistant
- 3 Office Assistant

New Zealand

- Customer Service Representative
- 2 Office Manager
- 3 Receptionist

Business Support

New South Wales

Business Support

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
C-Suite Executive Assistant	120k-155k	137.5k	60-80	70
Executive Assistant	100k-130k	115k	50-85	67.5
Board Assistant	85k-130k	107.5k	60-80	70
Office Manager	90k-120k	105k	45-70	57.5
Personal Assistant	95k-125k	110k	45-55	50
Facilities Coordinator	75k-85k	80k	45-55	50
Team Assistant	78k-95k	86.5k	40-55	47.5
Sales Coordinator	70k-90k	80k	40-55	47.5
Administration Assistant	70k-80k	75k	35-45	40
Receptionist	65k-83k	74k	35-45	40
Data Entry Operator	60k-70k	65k	35-45	40
Office Junior	65k-75k	70k	35-40	37.5

Project Support

	Permanen	(per annum)	Contract (per hour)	
Role	Range	Average	Range	Average
Project Coordinator	80k-10k0	90k	45-75	60
Bid Coordinator	80k-100k	90k	45-60	52.5
Document Controller	75k-85k	80k	45-65	55

Business Support

New South Wales

Legal Support

	Permanent	(per annum)	Contract	(per hour)
Role	Range	Average	Range	Average
Practice Manager	95k-130k	112.5k	55-75	65
Legal Executive Assistant	95k-120k	107.5k	50-75	62.5
Legal Secretary	75k-95k	85k	40-60	50
Paralegal	65k-90k	77.5k	45-70	57.5

Customer Service

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Customer Service Manager	100k-140k	120k	55-80	67.5
Customer Service Team Leader	88k-120k	104k	40-60	50
Customer Success Associate	83k-105k	94k	38-55	46.5
Customer Service Representative	67k-85k	76k	35-50	42.5

Business Support

Queensland

Business Support

	Permanen	t (per annum)	Contract (per hour)	
Role	Range	Average	Range	Average
Executive Assistant	95k-120k	107.5k	50-85	67.5
Document Controller	90k-120k	105k	45-65	55
Project Coordinator	80k-100k	90k	50-65	57.5
Claims Officer	80k-100k	90k	40-50	45
Office Manager	80k-95k	87.5k	45-70	57.5
Project Administrator	75k-80k	77.5k	40-50	45
Personal Assistant	75k-85k	80k	45-55	50
Travel Coordinator	75k-90k	82.5k	35-45	40
Legal Secretary	75k-85k	80k	40-60	50
Facilities Assistant	70k-85k	77.5k	45-55	50
Desk Assistant	70k-80k	75k	35-45	40
Receptionist	65k-75k	70k	35-45	40
Feam Administrator	60k-75k	67.5k	35-45	40
Administration Assistant	55k-70k	62.5k	35-45	40
Data Entry Operator	55k-65k	60k	35-40	37.5
Office Junior	55k-65k	60k	35-40	37.5

Business Support

Queensland

Call Centre

	Permanent	(per annum)	Contract (per hour)	
Role	Range	Average	Range	Average
Customer Service Manager	100k-120k	110k	55-80	67.5
Customer Service Team Leader	80k-105k	92.5k	40-60	50
Customer Service Representative	60k-75k	67.5k	35-45	40

Public Sector

	Permanent	(per annum)	Contract (per hour)	
Role	Range	Average	Range	Average
Policy Officer	90k-110k	100k	50-70	60
Project Officer	80k-110k	95k	45-65	55
Executive Support Officer	85k-100k	92.5k	40-55	47.5
Business Support Officer	75k-90k	85.5k	40-55	47.5

Business Support South Australia

Business Support

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Executive Assistant	90k-125k	107.5k	50-75	62.5
Project Administrator	80k-100k	90k	40-55	47.5
Office Manager	75k-90k	82.5k	45-70	57.5
Personal Assistant	85k-95k	90k	45-55	50
Office Administrator	65k-75k	70k	35-45	40
Receptionist	55k-65k	60k	35-45	40

Finance Support

	Permanent	(per annum)	Contract (per hour)	
Role	Range	Average	Range	Average
Payroll Officer	75k-100k	87.5k	45-60	52.5
Bookkeeper	75k-95k	85k	40-55	47.5
Credit Controller	75k-95k	85k	40-50	45
Accounts Payable/Receivable	65k-75k	70k	35-45	40

Business Support
Victoria

Business Support

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Office Services Manager	120k-150k	135k	70-75	72.5
Executive Assistant - Financial Services	110k-140k	125k	55-70	62.5
Facilities Manager	100k-120k	110k	60-70	65
Executive Assistant	90k-120k	105k	45-65	55
Office Manager	90k-120k	105k	50-70	60
Personal Assistant	80k-110k	95k	45-55	50
Team Assistant	80k-95k	87.5k	45-55	50
Legal Secretary/Assistant	70k-90k	80k	45-50	47.5
Facilities Coordinator	70k-90k	80k	38-45	41.5
Administration Assistant	70k-85k	77.5k	39-46	42.5
HR Administrator	70k-80k	75k	40-45	42.5
Office Junior	70k-80k	75k	36-40	38
Receptionist	65k-80k	72.5k	38-41	39.5
Data Entry Operator	60k-75k	67.5k	38-42	40
Mail Room Assistant	65k-70k	67.5k	34-38	36

Public Sector

	Permanent	(per annum)	Contract (per hour)	
Role	Range	Average	Range	Average
Project Administrator/Assistant	85k-100k	92.5k	40-55	47.5
Bid/Tender Coordinator	80k-110k	97.5k	50-62	56
Document Controller	85k-110k	97.5k	45-60	52.5

Business Support

Victoria

Cell Centre & Operations

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Head of Contact Centre	170k-200k	185k	107-127	117
Contact Centre Manager	120k-150k	135k	70-80	75
Team Leader	95k-110k	102.5k	50-65	57.5
Live Chat Consultant	72k-82k	77k	35-45	40
Sales Consultant	72k-82k	77k	39-45	42
Outbound Customer Service	72k-82k	77k	39-45	42
Customer Service Consultant	72k-82k	77k	39-45	42

Business Support

Western Australia

Business Support

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Executive Assistant	95k-125k	110k	50-70	60
Office Manager	85k-105k	95k	45-60	52.5
Document Controller	80k-100k	90k	40-55	47.5
Personal Assistant	85k-105k	95k	45-60	52.5
Project Coordinator	80k-95k	87.5k	45-65	55
Legal Secretary	75k-90k	82.5k	40-45	42.5
Project Administrator	75k-85k	80k	40-50	45
Administration Assistant	70k-85k	77.5k	38-43	40.5
Receptionist	65k-75k	70k	38-45	41.5
Data Entry Operator	60k-70k	65k	35-40	37.5

Customer Service

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Customer Service Manager	100k-140k	120k	50-65	57.5
Customer Service Team Lead	90k-110k	100k	50-60	55
Customer Service Officer	65k-80k	72.5k	35-45	40

Business Support Auckland

Office Support & Secretarial

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Practice Manager (Legal)	120k-140k	130k	60-70	65
Executive Assistant	90k-120k	105k	45-65	55
Office Manager	80k-100k	90k	40-50	45
Personal Assistant	80k-90k	85k	40-45	42.5
Legal Secretary	70k-85k	77.5k	35-45	40
Team Administrator	65k-80k	72.5k	30-40	35
Project Administrator	65k-80k	72.5k	30-40	35
Programme Coordinator	75k-85k	80k	30-40	35
Office Administrator	60k-75k	67.5k	30-36	33
Sales Administrator	60k-70k	65k	30-35	32.5
Corporate Receptionist	65k-80k	72.5k	30-40	35

Customer Service

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Team Leader	90k-120k	105k	40-50	45
Customer Service Officer	60k-75k	67.5k	36-40	38

Business Support Christchurch

Office Support & Secretarial

	Permanent	(per annum)	Contract	(per hour)
Role	Range	Average	Range	Average
Executive Assistant	75k-105k	90k	38-50	44
Office Manager	85k-105k	95k	40-50	45
Legal Secretary	60k-80k	70k	28-36	32
Personal Assistant	65k-85k	75k	32-38	35
Project Administrator	55k-75k	65k	27-32	29.5
Office Administrator	55k-70k	62.5k	26-32	29
Legal Administrator	55k-65k	60k	27-31	29
Data Entry Operator	55k-60k	57.5k	27-30	28.5
Team Administrator	55k-70k	62.5k	27-37	32
Customer Service Representative	54k-65k	59.5k	26-32	29
Receptionist	55k-65k	60k	26-30	28

Business Support Wellington

Office Support & Secretarial

	Permanent (per annum)		Contract	(per hour)
Role	Range	Average	Range	Average
Executive Assistant	80k-105k	92.5k	55-65	60
Office Manager	85k-105k	95k	50-65	57.5
Personal Assistant	65k-80k	72.5k	40-55	47.5
Project Administrator	65k-75k	70k	35-45	40
Legal Secretary	65k-90k	77.5k	35-55	45
Office Administrator	60k-70k	65k	30-40	35
Procurement Administrator	60k-75k	67.5k	30-40	35
General Administrator	58k-70k	64k	30-35	32.5
Marketing Administrator	58k-70k	64k	30-35	32.5
Corporate Receptionist	60k-70k	65k	30-35	32.5
Receptionist	55k-65k	60k	28-32	30
Data Entry Operator	55k-60k	57.5k	28-30	29

The Human Resources & Safety section of the Salary Guide explores salary and employment trends across Australia (New South Wales, Queensland, Victoria, South Australia, and Western Australia) and New Zealand (Auckland, Wellington, and Christchurch), with a focus on HR and safety-related roles.

Survey data shows that both Australia and New Zealand are seeing strong hiring intentions for 2025, with businesses keen to bring in talent to support organisational growth and workplace safety. Employers are prioritising competitive salaries and flexible working options to meet the growing demand for skilled professionals, particularly in HR management and advisory roles. The demand for HR professionals remains high, with a focus on hiring HR Managers, Advisors, and Business Partners.

Despite strong hiring intentions, a notable gap exists between the number of employees seeking new opportunities and the businesses looking to hire, indicating potential challenges for employers in attracting and retaining talent. Professionals continue to place a high value on career advancement opportunities, work-life balance, and hybrid working models, making it critical for businesses to offer appealing work environments and growth potential to remain competitive in the market.



Key findings

Human Resources & Safety

Sector trends

Australia

1.5 years

Female 76%

Male

24%

Hiring demand

Very high

It is very difficult to hire these professionals

New Zealand

Avg. tenure of professionals Avg. tenure of professionals

1.5 years

Female

Male

79% 21%

Hiring demand

High

It is difficult to hire these professionals

What professionals value most in an employer in 2025

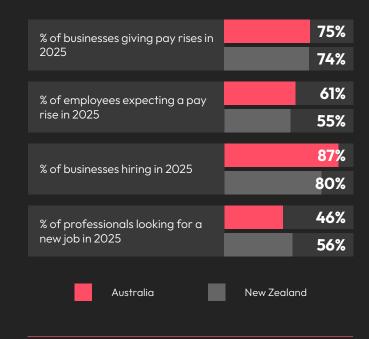
Australia

- 1. Competitive salary & benefits 1. Opportunities for career package
- 2. Work-life balance & flexible working arrangements
- 3. Opportunities for career advancement & promotion

New Zealand

- advancement & promotion
- 2. Competitive salary & benefits package
- 3. Positive & supportive workplace culture

Employee expectations



Top three preferred working styles

Australia

1. Hybrid

2. Flexible hours

3. Full-time remote working

New Zealand

- 1. Hybrid
- 2. Flexible hours
- 3. Full-time remote working



Top 3 most soughtafter professionals

Australia

- 1 HR Manager
- 2 HR Advisor
- 3 HR Business Partner

New Zealand

- 1 HR Manager
- 2 HR Advisor
- 3 HR Business Partner

Generalist

	Permanent (per annum)		Contract	(per day)
Role	Range	Average	Range	Average
HR Director (>500 employees)	335k-500k	417.5k	1,400-2,400	1,900
HR Director (<500 employees)	245k-335k	290k	1,000-1,500	1,250
HR Manager (>300 employees)	170k-240k	205k	680-1,000	840
HR Manager (<300 employees)	140k-190k	165k	520-800	660
Senior HR Business Partner	170k-210k	190k	680-900	790
HR Business Partner	130k-180k	155k	600-800	700
Senior HR Advisor	125k-140k	132.5k	500-630	565
HR Advisor	100k-130k	115k	420-600	510
HR Officer	85k-100k	92.5k	330-420	375
HR Coordinator	80k-110k	95k	320-480	400
HR Administrator	75k-90k	82.5k	300-380	340

Specialist

	Permanent	Permanent (per annum)		(per day)
Role	Range	Average	Range	Average
Head of IR / ER	260k-300k	280k	1,100-1,200	1,150
HSE Director	210k-300k	255k	860-1,300	1,080
Head of Remuneration	220k-250k	235k	900-1,100	1,000
Industrial/Employee Relations Manager	180k-250k	215k	800-1,100	950
Compensation & Benefits Manager	180k-230k	205k	750-1,000	875

Specialist

	Permanent (per annum)		Contract	(per day)
Role	Range	Average	Range	Average
HR Change Manager	170k-240k	205k	900-1,200	1,050
Workforce Planning Manager	170k-220k	195k	650-900	775
Organisational Development Manager	150k-200k	175k	650-900	775
Talent Acquisition Manager	150k-200k	175k	750-950	850
Learning & Development Manager	145k-180k	162.5k	630-850	740
Campus Recruitment Manager	140k-180k	160k	600-780	690
Industrial/Employee Relations Specialist	130k-165k	147.5k	520-650	585
Organisational Development Consultant	130k-160k	145k	500-650	575
Instructional Designer	120k-160k	140k	500-900	700
Workforce Planning Consultant	120k-160k	140k	500-650	575
Compensation & Benefits Consultant	110k-160k	135k	440-640	540
Talent Acquisition Specialist / Recruiter	100k-160k	130k	360-800	580
HR Systems Analyst	110k-140k	125k	500-630	565
Learning & Development Consultant	100k-140k	120k	450-660	555
Campus Recruitment Consultant	90k-140k	115k	400-600	500

WHS

	Permanent (per annum)		Contrac	t (per day)
Role	Range	Average	Range	Average
WHS Manager	160k-200k	180k	730-900	815
WHS Advisor	110k-150k	130k	500-650	575

Generalist

	Permanent (per annum)		
Role	Range	Average	
HR Director	255k-280k	267.5k	
HR Manager	170k-210k	190k	
HR Business Partner	125k-160k	142.5k	
HR Advisor (5+ yrs' exp)	90k-120k	105k	
HR Advisor (1 - 4 yrs' exp)	80k-90k	85k	
HR Officer	75k-90k	82.5k	
HR Coordinator	60k-75k	67.5k	

Specialist

	Permanent (per	annum)
Role	Range	Average
Change Manager	170k-200k	185k
Organisational Development Manager	160k-180k	170k
Industrial/Employee Relations Manager	165k-185k	175k
Remuneration & Benefits Consultant	145k-180k	162.5k
Learning & Development Manager	130k-155k	142.5k
Industrial/Employee Relations Advisor	120k-140k	130k
Organisational Development Advisor	120k-135k	127.5k
Trainer	100k-130k	115k
Recruitment Manager	120k-140k	130k

Queensland

Specialist

	Permanent (per annum)
Role	Range	Average
Workforce Planning Consultant	100k-135k	117.5k
Learning & Development Advisor	100k-120k	110k
Recruitment Officer	70k-110k	90k

WHS

	Permanent	Permanent (per annum)		t (per day)
Role	Range	Average	Range	Average
Safety Manager	170k-200k	185k	680-800	740
Safety Business Partner	130k-170k	150k	550-700	625
Safety Advisor	85k-120k	102.5k	340-500	420
Safety Systems Advisor	100k-130k	115k	400-550	475
Injury Management Advisor	85k-120k	102.5k	340-500	420

Generalist

	Permanent (per annum)		Contract	(per hour)
Role	Range	Average	Range	Average
Executive/Director/Head of (>1000 employees)	280k-310k	295k	176-196	186
Executive/Director/Head of (250-1000 employees	200k-230k	215k	126.5-145.5	136
Executive/Director/Head of (<250 employees)	160k-190k	175k	100-121	111
HR Manager	170k-200k	185k	70-85	77.5
Change Manager	160k-190k	175k	80-100	90
Senior HR Business Partner	160k-190k	175k	65-70	67.5
HR Business Partner	135k-160k	147.5k	60-65	62.5
HR Advisor	100k-130k	115k	50-60	55
HR Officer	80k-95k	87.5k	38-45	41.5
HR Coordinator	80k-95k	87.5k	45-50	47.5

Specialist

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Remuneration & Benefits Manager	180k-200k	190k	90-100	95
Industrial/Employee Relations Manager	170k-190k	180k	85-95	90
Organisational Development Manager	170k-190k	180k	90-100	95
Learning & Development Manager	160k-180k	170k	90-100	95
Talent Acquisition Manager	170k-190k	180k	85-95	90
Industrial/Employee Relations Advisor	160k-180k	170k	80-90	85
Remuneration & Benefits Specialist	160k-180k	170k	80-90	85
Workforce Planning Consultant	150k-180k	165k	75-90	82.5

South Australia

Specialist

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Organisational Development Consultant	140k-170k	155k	70-85	77.5
Learning & Development Advisor	140k-170k	155k	70-85	77.5
Talent Acquisition Partner	140k-170k	155k	70-85	77.5

WHS

	Permanent (per annum)			
Role	Range Average			
HSE Manager	160k-190k	175k		
HSE Advisor	100k-130k	115k		

Victoria

Generalist

	Permanent (per annum)		Contract	(per day)
Role	Range	Average	Range	Average
HR Director (>500 FTE)	300k-330k	315k	1,300-1,600	1,450
HR Director (<500 FTE)	230k-260k	245k	900-1,200	1,050
HR Manager (>500 FTE)	180k-220k	200k	900-1,300	1,100
HR Manager (<500 FTE)	140k-170k	155k	650-1,000	825
Senior HR Business Partner	170k-200k	185k	700-1,000	850
HR Business Partner	130k-160k	145k	550-700	625
HR Advisor	110k-130k	120k	500-600	550
HR Coordinator	85k-95k	90k	400-500	450
HR Administrator	75k-80k	77.5k	350-380	365

Specialist

	Permanent	Permanent (per annum)		(per day)
Role	Range	Average	Range	Average
HR Change Manager	170k-200k	185k	1,000-1,500	1,250
Industrial/Employee Relations Manager	160k-190k	175k	800-1,200	1,000
Compensation & Benefits Manager	160k-190k	175k	800-1,000	900
Organisational Development Manager	160k-190k	175k	750-1,000	875
Talent Acquisition Manager	150k-190k	170k	650-800	725
Senior Industrial/Employee Relations Advisor	150k-180k	165k	750-1,000	875
Learning & Development Manager	140k-180k	160k	700-1,000	850

Victoria

Specialist

	Permanent (per annum)		Contract	(per day)
Role	Range	Average	Range	Average
Talent Acquisition Business Partner	125k-150k	137.5k	550-650	600
Organisational Development Consultant	120k-150k	135k	600-800	700
Learning & Development Consultant	120k-150k	135k	550-650	600
Instructional Designer	120k-150k	135k	550-700	625
Compensation & Benefits Consultant	110k-150k	130k	500-650	575
Workforce Planning Manager	120k-140k	130k	700-950	825
Industrial/Employee Relations Advisor	110k-140k	125k	550-700	625
HR Reporting Analyst	110k-140k	125k	480-600	540
Talent Acquisition Advisor	100k-125k	112.5k	450-550	500
Workforce Planning Analyst	85k-100k	92.5k	420-520	470
HR Officer	80k-100k	90k	-	-
Talent Acquisition Coordinator	80k-90k	85k	400-450	425

WHS

	Permanent (per annum)		Contract	(per day)
Role	Range	Average	Range	Average
WHS Manager	170k-200k	185k	780-1,000	890
WHS Advisor	110k-150k	130k	500-600	550

Western Australia

Generalist

	Permanent (per annum)		Contract	(per hour)
Role	Range	Average	Range	Average
HR - General Manager (ASX & Large corporate)	220k-250k	235k	105-125	115
HR - General Manager	180k-220k	200k	80-105	92.5
HR Manager	150k-180k	165k	70-110	90
HR Business Partner	130k-160k	145k	60-90	75
Senior HR Advisor	110k-140k	125k	55-80	67.5
HR Advisor	95k-120k	107.5k	50-65	57.5
HR Officer	80k-100k	90k	40-55	47.5
HR Administrator	70k-85k	77.5k	40-45	42.5

Specialist

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Organisational Development Manager	160k-190k	175k	80-100	90
Industrial/Employee Relations Manager	150k-190k	170k	80-95	87.5
Organisational Development Consultant	120k-150k	135k	60-75	67.5
Industrial/Employee Relations Advisor	110k-150k	130k	60-80	70

Western Australia

L&D

	Permanent ((per annum)	Contract (per hour)	
Role	Range	Average	Range	Average
Learning & Development Manager	130k-170k	150k	70-85	77.5
Learning & Development Consultant	110k-140k	125k	55-70	62.5

Talent Acquisition

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Recruitment Manager	140k-180k	160k	60-95	77.5
Recruitment Advisor	90k-120k	105k	50-60	55
Recruitment Officer	70k-90k	80k	40-45	42.5

WHS

	Permanent (per annum)		Permanent (per annum) Contract (per day)	
Role	Range	Average	Range	Average
WHS Manager	120k-145k	132.5k	500-600	550
WHS Advisor	100k-125k	112.5k	400-500	450

Generalist

	Permanent (per annum)		Contract	(per hour)
Role	Range	Average	Range	Average
CPO	270k-300k	285k	-	-
HR Director	220k-250k	235k	160-200	180
Senior HR Manager	170k-200k	185k	-	-
HR Manager	140k-170k	155k	120-160	140
HR Business Partner	120k-145k	132.5k	80-140	110
HR Consultant	130k-160k	145k	100-150	125
HR Analyst	100k-120k	110k	50-70	60
HR Advisor	75k-95k	85k	45-55	50
HR Coordinator	65k-75k	70k	32-45	38.5
HR Administrator	60k-70k	65k	30-35	32.5

Specialist

	Permanent (per annum)		Contract	(per hour)
Role	Range	Average	Range	Average
Change Manager	150k-180k	165k	100-160	130
Organisational Development Manager	150k-180k	165k	80-110	95
ER Specialist	120k-150k	135k	80-120	100
Remuneration Manager	130k-160k	145k	65-90	77.5
Learning & Development Manager	130k-160k	145k	85-140	112.5
Recruitment Manager	120k-150k	135k	75-115	95
Learning & Development Advisor	85k-110k	97.5k	50-70	60
Recruitment Consultant	80k-100k	90k	45-60	52.5
Learning & Development Facilitator	75k-90k	82.5k	55-70	62.5
Learning & Development Coordinator	60k-75k	67.5k	35-42	38.5

CH&S

	Permanent (per annum) Contract (per hour		t (per hour)	
Role	Range	Average	Range	Average
Manager	130k-160k	145k	90-130	110
Advisor	85k-120k	102.5k	60-90	75

Generalist

	Permanent ((per annum)	Contract	(per hour)
Role	Range	Average	Range	Average
HR Manager	160k-190k	175k	120-160	140
HR Consultant	140k-165k	152.5k	130-160	145
HR Advisor	80k-110k	95k	70-100	85
HR Analyst	80k-100k	90k	90-115	102.5

Specialist

	Permanent	Permanent (per annum)		t (per hour)
Role	Range	Average	Range	Average
Organisational Design Specialist	145k-180k	162.5k	125-155	140
Learning & Development Manager	140k-170k	155k	120-140	130
Organisational Development Consultant	145k-180k	162.5k	120-140	130
Principal Advisor - Health & Safety	135k-160k	147.5k	125-145	135
Capability Development Specialist	120k-145k	132.5k	120-140	130
Senior Advisor - Health & Safety	105k-135k	120k	100-120	110
Health & Safety Advisor	90k-105k	97.5k	85-105	95
Learning & Development Advisor	85k-105k	95k	100-120	110
Learning & Development Coordinator	60k-90k	75k	40-60	50

Generalist

	Permanent (p	per annum)
Role	Range	Average
HR Manager	120k-150k	135k
HR Advisor	80k-100k	90k
HR Analyst	80k-100k	90k
HR Coordinator	65k-75k	70k
HR Administrator	55k-70k	62.5k

Specialist

	Permanent (per annum)			
Role	Range	Average		
Organisational Design Specialist	145k-180k	162.5k		
Learning & Development Manager	120k-150k	135k		
Talent Aquisition Partner	90k-120k	105k		
Health & Safety Advisor	80k-100k	90k		
Learning & Development Advisor	80k-100k	90k		
Learning & Development Coordinator	60k-80k	70k		

Legal

The Legal section of the Salary Guide offers insights into salary and employment trends across Australia (New South Wales, Queensland, Victoria, South Australia, and Western Australia) and New Zealand (Auckland, Wellington, and Christchurch), covering a wide range of legal roles, from Lawyers and Solicitors to Senior Associates and Partners.

Survey data highlights continued strong demand for legal professionals in 2025, with businesses in both Australia and New Zealand planning to hire across all levels, particularly in core roles such as Lawyers, Solicitors, and Senior Associates. Employers are focusing on competitive salaries and offering career development opportunities to attract top legal talent, as competition for skilled professionals remains high.

Professionals continue to prioritise competitive compensation, career advancement, and a positive workplace culture. Hybrid and flexible working arrangements remain the preferred working styles, reflecting the ongoing shift towards more adaptable work environments in the legal profession.



Legal

Key findings

Sector trends

Australia

2.3 years

Female 55%

Male

45%

Hiring demand

Very high

It is very difficult to hire these professionals

New Zealand

Avg. tenure of professionals Avg. tenure of professionals

2.6 years

Female

Male

56% 44%

Hiring demand

High

It is difficult to hire these professionals

What professionals value most in an employer in 2025

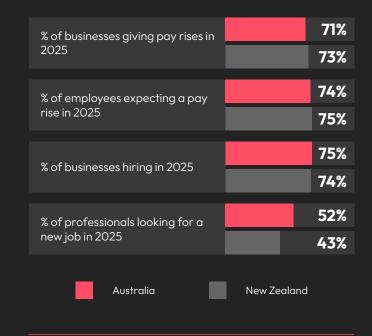
Australia

- 1. Competitive salary & benefits 1. Competitive salary & benefits package
- 2. Opportunities for career advancement & promotion
- 3. Positive & supportive workplace culture

New Zealand

- package
- 2. Opportunities for career advancement & promotion
- 3. Positive & supportive workplace culture

Employee expectations



Top three preferred working styles

Australia

1. Hybrid

2. Flexible hours

3. Office-based

New Zealand

1. Hybrid

2. Flexible hours

3. Office-based



Top 3 most soughtafter professionals

Australia

- 1 Associate
- 2 Senior Associate
- 3 Lawyer/Solicitor

New Zealand

- 1 Lawyer/Solicitor
- 2 Senior Associate
- 3 Associate

New South Wales



Private Practice

		Permanent (per annum)				
	Top-Tier Elite	Internationals	Mid-Tier Elite Bo		General I	Boutique
Role	Range	Average	Range	Average	Range	Average
Partner	350k-1m	675k	250k-500k	375k	200k-250k	225k
Special Counsel	285k-400k	342.5k	230k-280k	255k	170k-230k	200k
SA3+	215k-290k	252.5k	180k-230k	205k	150k-185k	167.5k
SA2	190k-215k	202.5k	170k-185k	177.5k	140k-155k	147.5k
SAI	175k-190k	182.5k	160k-175k	167.5k	130k-145k	137.5k
4-5 years PQE	140k-160k	150k	130k-155k	142.5k	110k-125k	117.5k
3-4 years PQE	135k-150k	142.5k	120k-145k	132.5k	100k-115k	107.5k
2-3 years PQE	125k-140k	132.5k	110k-130k	120k	85k-100k	92.5k
1-2 years PQE	110k-125k	117.5k	95k-115k	105k	70k-90k	80k
0-1 years PQE	100k-110k	105k	90k-100k	95k	65k-80k	72.5k

In-House Counsel

	Permanent (per annum)		
Role	Range	Average	
10+ years PQE	200k+	-	
8 years PQE	170k-225k	197.5k	
7 years PQE	165k-220k	192.5k	
6 years PQE	160k-220k	190k	
5 years PQE	150k-185k	167.5k	
4 years PQE	135k-170k	152.5k	
3 years PQE	110k-150k	130k	
2 years PQE	85k-115k	100k	
1 year PQE	70k-95k	82.5k	

Queensland



Private Practice

		Permanent (per annum)				
	Top-Tier Elite	Top-Tier Elite Internationals		Mid-Tier National Elite Boutique		Boutique
Role	Range	Average	Range	Average	Range	Average
Partner	350k-1m	675k	250k-500k	375k	200k-250k	225k
Special Counsel	255k-350k	302.5k	200k-270k	235k	170k-210k	190k
SA3+	210k-270k	240k	175k-200k	187.5k	145k-175k	160k
SA2	190k-205k	197.5k	160k-175k	167.5k	135k-150k	142.5k
SAI	165k-180k	172.5k	150k-165k	157.5k	125k-140k	132.5k
4-5 years PQE	140k-155k	147.5k	125k-145k	135k	105k-120k	112.5k
3-4 years PQE	130k-145k	137.5k	115k-125k	120k	100k-110k	105k
2-3 years PQE	120k-130k	125k	105k-120k	112.5k	85k-100k	92.5k
1-2 years PQE	100k-115k	107.5k	90k-105k	97.5k	70k-85k	77.5k
0-1 years PQE	90k-100k	95k	85k-95k	90k	60k-80k	70k

In-House Counsel

	Permanen	t (per annum)
Role	Range	Average
10+ years PQE	200k+	-
8 years PQE	170k-225k	197.5k
7 years PQE	165k-220k	192.5k
6 years PQE	160k-220k	190k
5 years PQE	150k-185k	167.5k
4 years PQE	135k-170k	152.5k
3 years PQE	110k-150k	130k
2 years PQE	85k-115k	100k
1 year PQE	70k-95k	82.5k

South Australia



Private Practice

		Permanent (per annum)				
	Top-Tier Elite Internationals		Mid-Tier National Elite Boutique		General Boutique	
Role	Range	Average	Range	Average	Range	Average
Partner	250k-1m	625k	250k-500k	375k	200k-250k	225k
Special Counsel	210k-285k	247.5k	150k-215k	182.5k	140k-185k	162.5k
SA3+	170k-200k	185k	140k-160k	150k	115k-135k	125k
SA2	155k-170k	162.5k	130k-145k	137.5k	100k-115k	107.5k
SA1	150k-160k	155k	120k-135k	127.5k	95k-105k	100k
4-5 years PQE	125k-145k	135k	100k-115k	107.5k	90k-100k	95k
3-4 years PQE	115k-130k	122.5k	90k-105k	97.5k	85k-95k	90k
2-3 years PQE	100k-115k	107.5k	80k-90k	85k	80k-90k	85k
1-2 years PQE	80k-95k	87.5k	75k-85k	80k	65k-75k	70k
0-1 years PQE	70k-85k	77.5k	70k-80k	75k	55k-65k	60k

In-House Counsel

	Permanent (per annum)			
Role	Range	Average		
10+ years PQE	180k+	-		
8 years PQE	165k-200k	182.5k		
7 years PQE	150k-175k	162.5k		
6 years PQE	130k-160k	145k		
5 years PQE	110k-140k	125k		
4 years PQE	85k-115k	100k		
3 years PQE	75k-95k	85k		
2 years PQE	70k-85k	77.5k		
1 year PQE	60k-80k	70k		

Victoria

Legal

Private Practice

		Permanent (per annum)				
	Top-Tier Elite Internationals		Mid-Tier National Elite Boutique		General Boutique	
Role	Range	Average	Range	Average	Range	Average
Partner	350k-1m	675k	250k-500k	375k	200k-250k	225k
Special Counsel	275k-385k	330k	205k-270k	237.5k	165k-210k	187.5k
SA3+	215k-270k	242.5k	180k-205k	192.5k	150k-175k	162.5k
SA2	195k-210k	202.5k	165k-175k	170k	140k-150k	145k
SAI	170k-185k	177.5k	155k-165k	160k	125k-140k	132.5k
4-5 years PQE	140k-160k	150k	125k-145k	135k	105k-120k	112.5k
3-4 years PQE	130k-145k	137.5k	115k-135k	125k	100k-110k	105k
2-3 years PQE	120k-135k	127.5k	110k-120k	115k	85k-95k	90k
1-2 years PQE	105k-120k	112.5k	90k-110k	100k	70k-85k	77.5k
0-1 years PQE	95k-105k	100k	85k-95k	90k	60k-80k	70k

In-House Counsel

	Permanent (p	per annum)
Role	Range	Average
10+ years PQE	200k+	-
8 years PQE	170k-225k	197.5k
7 years PQE	165k-220k	192.5k
6 years PQE	160k-220k	190k
5 years PQE	150k-185k	167.5k
4 years PQE	135k-170k	152.5k
3 years PQE	110k-150k	130k
2 years PQE	85k-115k	100k
1 year PQE	70k-95k	82.5k

Western Australia



Private Practice

		Permanent (per annum)				
	Top-Tier Elite I	Top-Tier Elite Internationals		Mid-Tier National Elite Boutique		Boutique
Role	Range	Average	Range	Average	Range	Average
Partner	250k-1m	625k	250k-500k	375k	200k-250k	225k
Special Counsel	220k-300k	260k	185k-255k	220k	160k-205k	182.5k
SA3+	185k-235k	210k	165k-190k	177.5k	135k-165k	150k
SA2	165k-180k	172.5k	155k-170k	162.5k	120k-140k	130k
SAI	155k-165k	160k	140k-155k	147.5k	110k-125k	117.5k
4-5 years PQE	140k-150k	145k	120k-140k	130k	100k-115k	107.5k
3-4 years PQE	125k-135k	130k	110k-125k	117.5k	85k-105k	95k
2-3 years PQE	115k-125k	120k	100k-115k	107.5k	80k-95k	87.5k
1-2 years PQE	95k-110k	102.5k	85k-100k	92.5k	70k-80k	75k
0-1 years PQE	80k-95k	87.5k	75k-85k	80k	60k-75k	67.5k

In-House Counsel

	Permanent (per annum)			
Role	Range	Average		
10+ years PQE	200k+	-		
8 years PQE	170k-225k	197.5k		
7 years PQE	165k-220k	192.5k		
6 years PQE	160k-220k	190k		
5 years PQE	150k-185k	167.5k		
4 years PQE	135k-170k	152.5k		
3 years PQE	110k-150k	130k		
2 years PQE	85k-115k	100k		
1 year PQE	70k-95k	82.5k		



Private Practice

	Permanent (per annum)		
Role	Range Average		
Senior Associate (10+ years PQE)	160k-220k	190k	
Associate (7 - 10 years PQE)	130k-160k	145k	
Senior Solicitor (4 - 7 years PQE)	120k-140k	130k	
2-4 years PQE	80k-115k	97.5k	
1-2 years PQE	65k-90k	77.5k	
0-1 years PQE	60k-69k	64.5k	

In-house

	Permanent (per annum)		
Role	Range	Average	
General Counsel / Chief Legal Advisor	200k-450k	325k	
Senior Legal Counsel / Senior Solicitor	150k-220k	185k	
Legal Counsel / Solicitor	80k-150k	115k	

Legal Executive

	Permanent	Permanent (per annum)		
Role	Range	Average		
3+ years PQE	90k-115k	102.5k		
1 - 2 years PQE	65k-85k	75k		



Private Practice

	Permanent (per annum)		
Role	Range Average		
Senior Associate	140k-180k	160k	
Associate (5 - 7 years)	100k-140k	120k	
Senior Solicitor (2-4 years)	70k-100k	85k	
1-2 years PQE	60k-70k	65k	

In-house

	Permanent (per annum)			
Role	Range Average			
General Counsel / Chief Legal Advisor	200k-250k	225k		
Senior Legal Counsel / Senior Solicitor (5-7 years PQE)	130k-190k	160k		
Legal Counsel / Solicitor (2-5 years PQE)	95k-120k	107.5k		

Legal Executive

	Permanent (per annum)		
Role	Range Average		
3+ years PQE	85k-120k	102.5k	
1 - 2 years PQE	70k-85k	77.5k	



Private Practice

	Permanent (per annum)		
Role	Range Average		
Senior Associate (10+ years PQE)	160k-220k	190k	
Senior Associate (7-10 years PQE)	140k-200k	170k	
Senior Solicitor / Associate	100k-150k	125k	
Solicitor (2-4 years PQE)	75k-115k	95k	
Solicitor (1-2 years PQE)	65k-95k	80k	
Graduate Solicitor (0-1 years PQE)	55k-69k	62k	

In-house

	Permanen	Permanent (per annum)		
Role	Range	Average		
General Counsel	190k-450k	320k		
Senior Legal Counsel	150k-220k	185k		
Legal Counsel	80k-150k	115k		

Public Sector

	Permanent (ş	Permanent (per annum)		
Role	Range	Average		
Chief Legal Advisor / General Counsel	190k-450k	320k		
Principal	160k-200k	180k		
Senior Solicitor/Senior Legal Counsel 10+	140k-195k	167.5k		
Senior Solicitor / Senior Legal Counsel 5- 10 PQE	115k-165k	140k		
Solicitor / Legal Counsel 1-5 years	75k-130k	102.5k		

Policy & Machinery of Government

The Policy & Machinery of Government section of the Salary Guide offers insights into salary and employment trends in Wellington, New Zealand, focusing on key roles such as Senior Policy Analysts, Research Analysts, and Policy Managers.

Survey data reveals a mixed outlook for 2025, with businesses showing moderate intentions to hire but with a higher percentage of professionals actively seeking new roles. Despite a lower level of demand for talent compared to other sectors, there is still a notable need for skilled professionals in policy and regulatory roles. The job market in this area is less competitive, but professionals are highly motivated by career advancement opportunities, with many placing significant value on having a clear path for growth.

Professionals remain focused on opportunities for career development, competitive salaries, and a positive workplace culture. Preferred working styles continue to be hybrid or flexible, reflecting the broader shift towards flexible work arrangements.



Key findings

Policy & Machinery of Government

Sector trends

New Zealand

Avg. tenure of professionals

Female

Male

1.8 years

64%

36%

Hiring demand

Low

It is very easy to hire these professionals

What professionals value most in an employer in 2025

New Zealand

- 1. Opportunities for career advancement & promotion
- 2. Competitive salary & benefits package
- 3. Positive & supportive workplace culture

Employee expectations



Top three preferred working styles

New Zealand

- 1. Hybrid
- 2. Flexible hours
- 3. Full-time remote working



Top 3 most soughtafter professionals

New Zealand

- Senior Policy Analyst
- 2 Research Analyst
- 3 Policy Manager

Policy & Machinery of Government

Policy

	Permanent (per annum)		Contract	(per hour)
Role	Range	Average	Range	Average
General Manager Policy	230k-260k	245k	200-230	215
Private Secretary	80k-200k	140k	150-180	165
Policy Manager	150k-200k	175k	150-180	165
Principal Policy Analyst/Advisor	140k-170k	155k	110-140	125
Senior Policy Analyst/Advisor	110k-140k	125k	100-130	115
Principal Ministerial Advisor	110k-180k	145k	110-140	125
Policy Analyst/Advisor	65k-95k	80k	70-100	85
Senior Ministerial Advisor	100k-145k	122.5k	90-120	105
Ministerial Advisor	85k-140k	112.5k	80-120	100

Research & Evaluation

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Manager, Research & Evaluation	155k-195k	175k	140-170	155
Principal Research Analyst	135k-175k	155k	110-140	125
Senior Research Analyst	95k-135k	115k	100-130	115
Research Analyst	65k-100k	82.5k	50-80	65

The Procurement, Supply Chain & Logistics section of the Salary Guide provides insights into salary and employment trends observed in Australia (New South Wales, Queensland, South Australia, Western Australia) and New Zealand (Auckland, Wellington, Christchurch).

Survey data shows a strong demand for professionals in this sector, with businesses in both Australia and New Zealand prioritising recruitment in 2025. However, while the demand for talent is high in Australia, New Zealand's market presents a slightly lower level of hiring urgency. Despite this, professionals in both countries continue to value career advancement opportunities and work-life balance as top priorities.

Although the job market remains competitive, professionals are seeking more than just competitive salaries and benefits packages. There is a notable emphasis on career progression, flexible working arrangements, and a balanced work-life culture. Hybrid and flexible working options are the most preferred working styles across the sector, reflecting the ongoing shift towards greater flexibility in how and where people work.



Key findings

Procurement, Supply Chain and Logistics

Sector trends

Australia

2.3 years

Female 39% Male

61%

Hiring demand

High

It is difficult to hire these professionals

New Zealand

Avg. tenure of professionals Avg. tenure of professionals

2.3 years

Female

Male

37% 63%

Hiring demand

Medium

It is faily easy to hire these professionals

What professionals value most in an employer in 2025

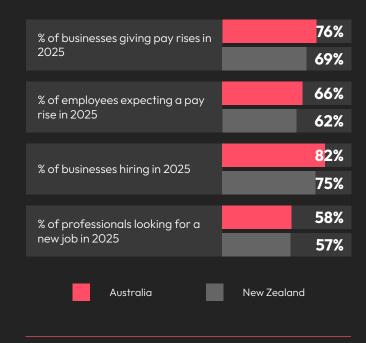
Australia

- 1. Opportunities for career advancement & promotion
- package
- 3. Work-life balance & flexible working arrangements

New Zealand

- 1. Work-life balance & flexible working arrangements
- 2. Competitive salary & benefits 2. Competitive salary & benefits package
 - 3. Opportunities for career advancement & promotion

Employee expectations



Top three preferred working styles

Australia

1. Hybrid

2. Flexible hours

3. Full-time remote working

New Zealand

1. Hybrid

2. Flexible hours

3. Full-time remote working



Top 3 most soughtafter professionals

Australia

- 1 Category Manager
- 2 Commercial Manager
- 3 Procurement Specialist

New Zealand

- Category Manager
- 2 Commercial Manager
- 3 Procurement Specialist

New South Wales

Procurement

	Permanent (per annum)		Contract	(per day)
Role	Range	Average	Range	Average
Chief Procurement Officer	350k-500k	425k	1,500-2,500	2,000
Head of Procurement/Portfolio Manager	250k-350k	300k	1,400-1,800	1,600
Procurement Manager	190k-260k	225k	800-1,200	1,000
Contracts Manager	160k-230k	195k	900-1,400	1,150
Procurement Business Partner	150k-200k	175k	750-1,000	875
Category Manager	140k-190k	165k	850-1,000	925
Procurement Specialist	100k-140k	120k	550-750	650
Procurement Analyst	95k-145k	120k	550-700	625
Procurement Officer	75k-110k	92.5k	350-550	450

Supply Chain

	Permanent	(per annum)	Contract (per day)	
Role	Range	Average	Range	Average
Supply Chain Director	230k-360k	295k	1,000-1,750	1,375
S&OP Manager	170k-230k	200k	700-1,300	1,000
Supply Chain Manager	130k-170k	150k	600-750	675
Demand Planner	110k-140k	125k	450-600	525
Supply Planner	100k-135k	117.5k	400-500	450
Supply Chain Analyst	95k-140k	117.5k	400-550	475
Supply Chain Coordinator	70k-100k	85k	400-500	450

New South Wales

Logistics

	Permanen	Permanent (per annum)		(per day)
Role	Range	Average	Range	Average
General Manager	200k-260k	230k	900-1,600	1,250
DC Manager	175k-215k	195k	700-1,000	850
Logistics Operations Manager	130k-180k	155k	550-820	685
Logistics/Inventory Planner	80k-120k	100k	340-500	420
Transport Manager	130k-170k	150k	600-800	700

Queensland

Procurement

	Permanent (per annum)		Contract (per day)	
Role	Range	Average	Range	Average
Chief Procurement Officer	310k-350k	330k	1,500-2,000	1,750
Senior Procurement Manager	240k-280k	260k	900-1,300	1,100
Contracts Manager	180k-220k	200k	1,000-1,600	1,300
Procurement Manager	170k-210k	190k		
ICT Procurement Specialist	150k-180k	165k	1,000-1,500	1,250
Category Manager	140k-180k	160k	850-1,100	975
Procurement Consultant	140k-175k	157.5k	700-1,200	950
Contracts & Procurement Administrator	130k-170k	150k	650-850	750
Category Advisor	100k-140k	120k	700-1,000	850
Procurement Analyst	100k-120k	110k	550-800	675
Procurement/Purchasing Officer	80k-110k	95k	450-600	525

Supply Chain

	Permanent (per annum)		Contract (per day)	
Role	Range	Average	Range	Average
Supply Chain Manager	150k-190k	170k	750-1,100	925
Supply Chain Officer	85k-110k	97.5k	500-750	625

South Australia

Procurement

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Head of of Procurement/Supply Chain	180k-270k	225k	96-180	138
Senior Contracts Manager	185k-235k	210k		
Procurement Manager	140k-200k	170k	75-145	110
Contracts Manager	140k-185k	162.5k	70-140	105
Category Manager	130k-170k	150k	70-120	95
Contracts Specialist	110k-180k	145k	52-85	68.5
Purchasing Manager	110k-150k	130k	55-85	70
Procurement Analyst	100k-140k	120k	52-85	68.5
Procurement Officer	80k-120k	100k	45-62	53.5
Purchasing Officer	70k-110k	90k	43-56	49.5

South Australia

Supply Chain

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Senior Supply Chain Manager	185k-235k	210k	-	-
Supply Chain Manager	140k-185k	162.5k	75-115	95
Supply Officer	70k-110k	90k	40-50	45
Expeditor	65k-110k	87.5k	50-75	62.5

Logistics

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Logistics Manager	120k-170k	145k	65-90	77.5
Inventory Manager	95k-130k	112.5k	48-68	58
Inventory Controller/ Materials Controller	65k-105k	85k	40-62	51

Western Australia

Procurement

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
GM of Procurement/Supply Chain	240k-280k	260k	120-155	137.5
Head of Procurement	200k-240k	220k	90-120	105
Contracts Manager (ASX & Large corporate)	190k-230k	210k	110-140	125
Senior Category Manager	180k-215k	197.5k	90-110	100
Procurement Manager	160k-200k	180k	80-100	90
Contracts Manager (> 5 yrs)	150k-190k	170k	80-95	87.5
Category Manager	145k-180k	162.5k	60-90	75
Contracts Specialist (ASX & Large corporate)	140k-180k	160k	70-90	80
Procurement Specialist	140k-170k	155k	70-90	80
Purchasing Manager	125k-165k	145k	50-85	67.5
Contracts Manager (< 5 yrs)	120k-150k	135k	60-75	67.5
Contracts Specialist	115k-150k	132.5k	50-75	62.5
Procurement Analyst	115k-145k	130k	55-70	62.5
Procurement Officer	90k-130k	110k	40-70	55
Purchasing Officer	80k-110k	95k	45-60	52.5

Western Australia

Supply Chain

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Senior Supply Chain Manager	180k-210k	195k	90-120	105
Supply Chain Manager	150k-180k	165k	70-90	80
Expeditor	110k-150k	130k	55-80	67.5
Supply Officer	85k-100k	92.5k	40-55	47.5

Logistics

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
GM of Logistics	200k-240k	220k	100-135	117.5
Logistics Manager	130k-180k	155k	65-90	77.5
Inventory Manager	100k-130k	115k	50-70	60
Inventory Controller/ Materials Controller	85k-120k	102.5k	40-60	50

Procurement

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Procurement Director	190k-250k	220k	175-215	195
Procurement Manager	140k-190k	165k	135-180	157.5
Procurement Specialist	100k-140k	120k	85-115	100
Strategic Sourcing Manager	130k-165k	147.5k	115-135	125
Contracts/Relationship Manager	120k-140k	130k	85-135	110

Supply Chain

	Permanent (p	er annum)
Role	Range	Average
Operations Manager	110k-180k	145k
Supply Chain Manager	110k-150k	130k
Logistics Manager	90k-140k	115k
Demand/Supply Planning Manager	110k-140k	125k
Demand/Supply Planner	70k-95k	85.5k

Procurement

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Chief Procurement Officer	200k-240k	220k	150-210	180
Commercial Manager	150k-190k	170k	140-180	160
Senior Procurement Manager	180k-220k	200k	135-175	155
Procurement Manager	130k-170k	150k	126-175	150.5
Senior Procurement Specialist	120k-145k	132.5k	95-135	115
Category Manager	100k-140k	120k	85-150	117.5
Procurement Specialist	80k-120k	100k	76-125	100.5
Contracts Manager	80k-120k	100k	75-125	100
Procurement Coordinator	50k-70k	60k	35-75	55

Procurement

	Permanent (per annum)		Contract	(per hour)
Role	Range	Average	Range	Average
Head of Procurement (Large Organsation)	230k-270k	250k	-	-
Head of Procurement (Medium Organisation)	180k-220k	200k	180-220	200
Procurement Manager	140k-170k	155k	140-185	162.5
Senior Commercial Manager	150k-180k	165k	140-160	150
Senior Procurement Specialist	110k-150k	130k	120-150	135
Procurement Specialist	85k-130k	107.5k	90-120	105
Commercial Manager	125k-150k	137.5k	150-180	165
Senior Contracts Manager	125k-155k	140k	120-140	130
Contracts Manager	90k-120k	105k	90-140	115
Procurement Coordinator	65k-90k	77.5k	60-80	70

Property & Facilities Management

The Property & Facilities Management section of the Salary Guide provides insights into salary and employment trends observed in New Zealand (Auckland and Wellington).

Survey data shows a strong demand for professionals in this sector, with businesses in New Zealand prioritising recruitment in 2025. However, while hiring activity is high, the market presents a slightly lower level of urgency compared to other sectors. Despite this, professionals continue to seek new opportunities, with 54% actively looking for a new job in 2025.

While competitive salaries and benefits packages remain essential, professionals in Property & Facilities Management also value career advancement, flexible working arrangements, and work-life balance. Hybrid and flexible working options are the preferred working styles, reflecting the sector's ongoing shift towards more flexible work environments. These trends highlight the growing emphasis on offering a balanced work-life culture alongside competitive compensation to attract and retain top talent.



Key findings

Property & Facilities Management

Sector trends

New Zealand

Avg. tenure of professionals

Female

Male

2 years

53%

47%

Hiring demand

Medium

It is fairly easy to hire these professionals

What professionals value most in an employer in 2025

New Zealand

- 1. Competitive salary & benefits package
- 2. Opportunities for career advancement & promotion
- 3. Work-life balance & flexible working arrangements

Employee expectations



Top three preferred working styles

New Zealand

- 1. Hybrid
- 2. Flexible hours
- 3. Office-based



Top 3 most soughtafter professionals

New Zealand

- Property Manager
- 2 Facilities Manager
- 3 Facilities Assistant

Property & Facilities Management

Facilities Management

	Permanent (per annum)		
Role	Range	Average	
Property Project Manager	100k-200k	150k	
Asset Manager	95k-180k	137.5k	
Contracts Manager	90k-150k	120k	
Facilities Manager	95k-150k	122.5k	
Facilities Advisor	85k-120k	102.5k	
Property Project Coordinator	75k-120k	97.5k	
Facilities Coordinator	60k-85k	72.5k	

Property

	Permanent (per annum)		
Role	Range	Average	
Director / GM of Property	200k-300k	250k	
Property Portfolio Manager	120k-160k	140k	
Property Specialist	90k-150k	120k	
Property Manager	80k-160k	120k	

Property & Facilities Management

Facilities Management

	Permanent (per annum)		Contract	(per hour)
Role	Range	Average	Range	Average
Senior Facilites Manager	120k-150k	135k	110-140	125
Senior Contracts Manager	110k-140k	125k	120-140	130
Facilities Manager	90k-120k	105k	90-140	115
Contracts Manager	90k-115k	102.5k	90-120	105
Facilities Advisor	75k-115k	95k	70-100	85
Facilities Coordinator	60k-80k	70k	60-80	70

Property

	Permanent	Permanent (per annum)		nent (per annum) Contract (per hour)		(per hour)
Role	Range	Average	Range	Average		
Director / GM of Property (Large Organisation)	240k-280k	260k	180-220	200		
Director / GM of Property (Medium Organisation)	200k-240k	220k	160-200	180		
Senior Property Project Manager	150k-180k	165k	140-180	160		
National Property Manager	130k-160k	145k	150-180	165		
Property Manager	100k-130k	115k	100-140	120		
Property Project Manager	115k-145k	130k	110-150	130		
Property Project Coordinator	75k-105k	90k	60-80	70		

The Resources & Engineering section of the Salary Guide offers insights into salary and employment trends across Australia (Western Australia and Queensland).

Survey data reveals strong demand for skilled professionals in this sector, with a significant portion of businesses planning to hire in 2025. However, hiring talent remains challenging, particularly for specialised engineering roles, reflecting the very high demand for professionals in the market. Despite a fairly competitive job market, professionals are prioritising not just salary and benefits, but also career advancement opportunities and a positive, supportive workplace culture.

As businesses focus on retaining and attracting top talent, flexible working styles such as hybrid working arrangements and flexible hours are highly valued. The gender disparity in this sector remains substantial, with a greater proportion of male professionals. Companies in the resources and engineering sectors must remain agile and proactive to meet the ongoing hiring challenges and support the career growth of their employees.



Key findings

Resources & Engineering

Sector trends

Australia

Avg. tenure of professionals

Female

Male

1.8 years

16%

84%

Hiring demand

Very high

It is very difficult to hire these professionals

What professionals value most in an employer in 2025

Australia

- 1. Competitive salary & benefits package
- 2. Opportunities for career advancement & promotion
- 3. Positive & supportive workplace culture

Employee expectations % of businesses giving pay rises in 2025 % of employees expecting a pay rise in 2025 % of businesses hiring in 2025 % of professionals looking for a new job in 2025 Australia

Top three preferred working styles

Australia

- 1. Hybrid
- 2. Flexible hours
- 3. Full-time remote working



Top 3 most soughtafter professionals

Australia

- Project Engineer
- 2 Site Engineer
- 3 Senior Project Engineer

Queensland

Infrastructure

Design

	Permanent (per annum)		Contract	(per hour)
Role	Range Average		Range	Average
Technical Director	240k-275k	257.5k	200-240	220
Engineering Manager	250k-280k	265k	200-240	220
Design Manager / Principal Engineer	210k-240k	225k	130-180	155
Senior Engineer	140k-180k	160k	100-120	110
Engineer	90k-130k	110k	70-90	80
Designer	70k-100k	85k	40-60	50

Project Delivery

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Project Director	460k-500k	480k	300-350	325
Project Manager	280k-320k	300k	140-200	170
Construction Manager	300k-330k	315k	150-220	185
Project Engineer	140k-180k	160k	125-150	137.5
Site Engineer	100k-140k	120k	100-120	110

Queensland

Infrastructure

Commercial & Support

	Permanent (per annu		Contract	(per hour)
Role	Range	Average	Range	Average
Commercial/Claims Manager	350k-400k	375k	410-520	465
Environmental/Sustainability Engineer	110k-150k	130k	110-135	122.5
Project Controls/Planning Engineer	150k-180k	165k	180-210	195
Senior/Lead Estimator	290k-330k	310k	300-350	325
Estimator	240k-260k	250k	110-130	120
Senior Contracts Administrator	190k-230k	210k	200-250	225
Contracts Administrator	120k-160k	140k	120-140	130

Queensland

Mining

Consultancy

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Engineering Manager	230k-270k	250k	200-230	215
Principal Engineer	190k-230k	210k	180-210	195
Engineer	100k-140k	120k	105-120	112.5

Project Delivery

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Project Director	400k-440k	420k	350-400	375
Project Manager	240k-280k	260k	220-280	250
Construction Manager	250k-300k	275k	280-360	320
Project Engineer	150k-190k	170k	140-170	155

Commercial & Support

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Commercial Manager	240k-280k	260k	340-430	385
Environmental/Sustainability Engineer	110k-140k	125k	110-135	122.5
Project Controls/Planning Engineer	130k-180k	155k	200-250	225
Senior Estimator	240k-280k	260k	290-360	325
Contracts Administrator	130k-170k	150k	120-140	130

All salaries are inclusive of superannuation and exclusive of bonuses.

Queensland

Mining

Operations

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Mine Manager	280k-320k	300k	290-360	325
Superintendent	210k-250k	230k	220-280	250
Mining Engineer	130k-170k	150k	120-150	135
Maintenance/Reliability/AI Manager	210k-240k	225k	240-280	260
Metallurgist/Process Engineer	110k-155k	132.5k	110-135	122.5

Queensland

Urban Development & Construction

Urban

	Permanent (pe	er annum)
Role	Range	Average
Engineering Manager / Technical Director	180k-220k	200k
Design Manager / Principal Engineer	150k-180k	165k
Senior Engineer	120k-160k	140k
Engineer	90k-120k	105k
Designer	75k-110k	92.5k
Project Manager	150k-180k	165k
Construction Manager	130k-170k	150k
Superintendent	130k-160k	145k
Project Engineer	110k-140k	125k

South Australia

Engineering

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Engineering Manager	150k-220k	185k	120-150	135
Senior Project Manager	160k-240k	200k	120-150	135
Construction Manager	160k-240k	200k	120-150	135
Project Manager	130k-190k	160k	100-140	120
Project Engineer	130k-190k	160k	100-120	110
Lead Engineer	140k-210k	175k	110-130	120
Senior Engineer	130k-180k	155k	100-120	110
Engineer	100k-140k	120k	80-100	90

Western Australia

Civil Construction

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Project Manager	200k-230k	215k	90-130	110
Senior Project Engineer	160k-200k	180k	80-100	90
Supervisor	140k-180k	160k	80-110	95
Senior Estimator	140k-170k	155k	95-110	102.5
Project Engineer (> 5 yrs)	120k-160k	140k	65-85	75
Estimator	110k-140k	125k	80-95	87.5
Site Engineer	100k-120k	110k	55-70	62.5
Project Engineer (< 5 yrs)	90k-120k	105k	50-65	57.5

Commercial Construction

	Permanent	Permanent (per annum)		f (per hour)
Role	Range	Average	Range	Average
Commercial Manager	210k-250k	230k	100-130	115
Project Manager	160k-220k	190k	90-120	105
Site Manager	120k-160k	140k	70-90	80
Estimator	110k-150k	130k	70-90	80
Contract Administrator	110k-150k	130k	70-90	80

Western Australia

Architecture

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Project Lead	110k-140k	125k	60-75	67.5
Project Architect	90k-110k	100k	50-65	57.5
Interior Designer	70k-110k	90k	35-70	52.5
Graduate Architect	60k-90k	75k	35-50	42.5
Revit Technician	60k-90k	75k	35-50	42.5

Engineering

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Senior Project Manager	210k-250k	230k	110-140	125
Project Manager	170k-210k	190k	85-125	105
Senior Control Systems Engineer	160k-200k	180k	100-130	115
Senior Electrical Engineer	150k-180k	165k	100-120	110
Senior EI&C Engineer	150k-180k	165k	90-110	100
Senior Mechanical Engineer	150k-180k	165k	80-115	97.5
Mechanical Design Engineer	120k-160k	140k	70-90	80
Control Systems Engineer	120k-160k	140k	80-100	90
Electrical Engineer	120k-150k	135k	70-100	85
Mechanical Engineer	120k-150k	135k	70-90	80
EI&C Engineer	120k-150k	135k	70-90	80

Western Australia

Mining

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Mine Manager	210k-250k	230k	120-150	135
Senior Mining Engineer	180k-220k	200k	100-130	115
Mining Engineer (> 5 yrs)	150k-180k	165k	85-120	102.5
Senior Geologist	140k-170k	155k	80-95	87.5
Mining Engineer (> 5 yrs)	120k-150k	135k	70-85	77.5
Geologist	110k-150k	130k	60-90	75
Metallurgist	100k-130k	115k	60-90	75

Sales, Marketing & Communications

The Sales, Marketing & Communications section of the Salary Guide provides valuable insights into salary and employment trends across Australia (New South Wales, Queensland, Victoria, South Australia, and Western Australia) and New Zealand (Auckland and Wellington).

Survey data shows that businesses in both countries are planning to give pay rises in 2025, with the majority of employees also expecting a pay increase. This signals strong confidence in the market and a focus on retaining skilled professionals. Companies are also gearing up to hire in 2025, especially in roles like Account Managers and Sales Managers, where the demand for talent remains high. Professionals in these fields value competitive salaries, career advancement opportunities, and work-life balance, with hybrid and flexible working arrangements topping the list of preferred working styles.

While the demand for talent is high in Australia, it's somewhat more manageable in New Zealand, where the market is a bit less competitive. Gender diversity is well-balanced across the sector, with a relatively even split between male and female professionals. Overall, businesses in Sales, Marketing, and Communications must continue offering attractive benefits packages and flexible work options to attract and retain top talent in this competitive field.



Key findings

Sales, Marketing & Communications

Sector trends

Australia

1.7 years

Female 49% Male

51%

Hiring demand

High

It is difficult to hire these professionals

New Zealand

Avg. tenure of professionals Avg. tenure of professionals

1.9 years

Female

Male

51% 49%

Hiring demand

Medium

It is faily easy to hire these professionals

What professionals value most in an employer in 2025

Australia

- package
- 2. Opportunities for career advancement & promotion
- 3. Work-life balance & flexible working arrangements

New Zealand

- 1. Competitive salary & benefits 1. Competitive salary & benefits package
 - 2. Opportunities for career advancement & promotion
 - 3. Positive & supportive workplace culture

Employee expectations



Top three preferred working styles

Australia

1. Hybrid

2. Flexible hours

3. Full-time remote working

New Zealand

1. Hybrid

2. Flexible hours

3. Full-time remote working



Top 3 most soughtafter professionals

Australia

- Account Manager
- 2 Sales Manager
- 3 Marketing Manager

New Zealand

- Account Manager
- 2 Sales Manager
- 3 Marketing Manager

Sales, Marketing & Communications

Sales

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Head of Sales	220k-300k	260k	100-150	125
Business Development Manager	140k-200k	170k	70-100	85
Relationship Manager	130k-180k	155k	65-90	77.5

Marketing

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Head of Marketing	210k-310k	260k	105-150	127.5
Head of Digital	210k-260k	235k	105-130	117.5
Senior Marketing Manager	170k-190k	180k	85-95	90
Senior Communications Manager	170k-190k	180k	85-95	90
Marketing Manager	140k-170k	155k	70-85	77.5
Product Manager	140k-160k	150k	70-80	75
Digital Marketing Manager	130k-160k	145k	65-80	72.5
Communications Manager	130k-160k	145k	65-80	72.5
Content Manager	130k-150k	140k	65-75	70
Campaign Manager	110k-140k	125k	55-70	62.5
Senior Marketing Executive	110k-135k	122.5k	60-70	65
Events Manager	100k-130k	115k	50-65	57.5
Digital Marketing Executive	100k-120k	110k	50-60	55
Marketing Executive	90k-110k	100k	50-60	55
Marketing Coordinator	85k-105k	95k	40-55	47.5

All salaries are inclusive of superannuation and exclusive of bonuses.

Industrial Sales

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Sales Director	185k-260k	222.5k	90-130	110
Sales Manager	150k-190k	170k	75-95	85
National Business Development Manager	110k-190k	150k	55-95	50
National Account Manager	120k-145k	132.5k	60-72	75
Business Development Manager	100k-160k	130k	50-80	65
Sales Executive	75k-95k	85k	45-55	66

Consumer Goods

	Permanent	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average	
Marketing Director	250k-350k	300k	120-180	150	
Sales Director	210k-310k	260k	105-160	132.5	
Head of Marketing	170k-220k	195k	100-150	125	
Head of Digital	170k-220k	195k	100-150	125	
Senior Brand Manager	165k-200k	182.5k	90-120	105	
Sales Manager / Business Development Manager	150k-210k	180k	75-105	90	
Senior Marketing Manager	165k-190k	177.5k	90-120	105	
Digital Marketing Manager	130k-180k	155k	80-120	100	
National Account Manager	135k-170k	152.5k	67-85	76	
Insights Manager	130k-170k	150k	70-100	85	
Marketing Manager	130k-160k	145k	70-120	95	

Consumer Goods

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Brand Manager	130k-160k	145k	70-120	95
Category Manager	130k-160k	145k	70-90	80
Account Executive	100k-120k	110k	50-60	55
Sales Executive	95k-120k	107.5k	45-60	52.5
Brand Executive / Assistant	80k-100k	90k	45-55	50

Software & Technology

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Sales Director	210k-310k	260k	105-155	130
Marketing Director	180k-260k	220k	120-150	135
Sales Manager	150k-210k	180k	70-105	87.5
Pre-sales Consultant	150k-210k	180k	65-105	85
Business Development Manager	135k-210k	172.5k	65-105	85
Channel Manager	140k-190k	165k	75-80	77.5
Channel Marketing Manager	140k-170k	155k	80-100	90
Digital Marketing Manager	140k-170k	155k	80-100	90
Account Manager/Director	110k-190k	150k	55-80	67.5
Marketing Manager	130k-160k	145k	70-85	77.5
Product Manager	120k-170k	145k	70-80	75
Inside Sales Executive	95k-120k	107.5k	45-60	52.5
Marketing Executive/Specialist	90k-110k	100k	50-60	55

Sales

	Permanent (per annum)		
Role	Range	Average	
Sales Director / National Sales Manager	180k-220k	200k	
Sales Manager	130k-160k	145k	
Senior Business Development Manager	120k-150k	135k	
Business Development Manager	90k-120k	105k	
Account Manager	70k-100k	85k	
Sales Executive	70k-85k	77.5k	

Marketing

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
СМО	220k-250k	235k	150-200	175
Marketing Director	160k-200k	180k	90-150	120
Marketing Manager	100k-140k	120k	55-85	70
Brand/Product Manager	100k-130k	115k	60-85	72.5
Sponsorship & Events Manager	80k-110k	95k	55-75	65
Digital Marketing Specialist	90k-120k	105k	60-75	67.5
Marketing Executive	75k-90k	82.5k	45-70	57.5
Marketing Assistant/Coordinator	60k-85k	72.5k	35-55	45

Queensland

Communications

	Permanen	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average	
Corporate Affairs Manager/Director	180k-220k	200k	70-140	105	
Communications Director	170k-210k	190k	85-140	112.5	
Investor Relations Manager	150k-180k	165k	70-120	95	
Stakeholder Engagement Manager	140k-180k	160k	80-100	90	
Bid Manager	130k-170k	150k	80-130	105	
Change Communications Specialist	110k-150k	130k	75-110	92.5	
Policy Specialist	120k-140k	130k	75-95	85	
Media Relations Manager	110k-140k	125k	60-100	80	
Social Responsibility Executive	110k-130k	120k	60-90	75	
Technical Writer	100k-140k	120k	85-140	112.5	
Content Editor	100k-130k	115k	50-70	60	
Senior Communications Consultant	100k-120k	110k	75-85	80	
Graphic Designer	80k-110k	95k	50-75	62.5	
Communications Consultant	80k-100k	90k	50-65	57.5	
Media/PR Officer	70k-90k	80k	45-60	52.5	

South Australia

Sales

	Permanent (per annum)		
Role	Range	Average	
Regional Sales Manager	130k-175k	152.5k	
Sales Manager	130k-170k	150k	
Business/Operations Manager	120k-160k	140k	
Relationship Manager	110k-140k	125k	
Account Manager	100k-145k	122.5k	
Business Development Manager	100k-140k	120k	
Sales Executive	90k-130k	110k	

Marketing

	Permanent (per	annum)
Role	Range	Average
Marketing Manager	120k-170k	145k
Product Manager	130k-160k	145k
Brand Manager	120k-140k	130k
Marketing Executive	95k-105k	100k
Digital Marketing Coordinator	90k-110k	100k
Marketing Coordinator	75k-85k	80k
SEO/Social Media Administrator	75k-85k	80k

Victoria

Sales

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
General Manager	235k-385k	310k	115-170	142.5
State Sales Manager	180k-225k	202.5k	90-115	102.5
Sales Manager	160k-200k	180k	75-100	87.5
Key Account Manager	120k-160k	140k	60-80	70
Business Development Manager	120k-150k	135k	60-80	70
Territory Manager	110k-140k	125k	55-70	62.5
Account Manager	100k-140k	120k	50-70	60
Sales Executive	90k-110k	100k	45-55	50

Marketing

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Marketing Director / Head of Marketing	170k-220k	195k	90-135	112.5
Marketing Manager	130k-160k	145k	70-90	80
Brand Manager	130k-160k	145k	70-90	80
Product Manager	130k-160k	145k	70-90	80
Marketing Executive	90k-120k	105k	45-70	57.5
Content Marketing Specialist	90k-120k	105k	50-70	60
Marketing Coordinator	70k-90k	80k	35-50	42.5

Victoria

Communications

	Permanent (per annum)		Contract	(per hour)
Role	Range	Average	Range	Average
External Communications Director	210k-250k	230k	105-135	120
Internal Communications Lead/Head of	190k-250k	220k	95-135	115
External Communications Lead/Head of	180k-240k	210k	95-135	115
Stakeholder Engagement Lead	150k-180k	165k	80-100	90
Stakeholder Engagement Manager	130k-160k	145k	70-90	80
Internal Communications Manager	130k-160k	145k	70-90	80
External Communications Manager	130k-160k	145k	70-90	80
Stakeholder Engagement Advisor	90k-120k	105k	45-65	55
Internal Communications Executive	90k-120k	105k	45-65	55
External Communications Executive	90k-120k	105k	45-65	55

Western Australia

Marketing

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Marketing Manager	110k-140k	125k	54-60	57
Marketing Executive	85k-95k	90k	50-54	52
Marketing Assistant	80k-90k	85k	43-48	45.5

Facilities Management

	Permanent (per annum)		
Role	Range	Average	
Sales Director	200k-230k	215k	
National Sales Manager	160k-200k	180k	
National Account Manager	130k-170k	150k	
Field Sales Manager	120k-150k	135k	
Business Development Manager	85k-125k	105k	
Key Account Manager	120k-150k	135k	
Account Manager	85k-110k	97.5k	
Territory Manager	65k-85k	75k	
Sales Representative	55k-85k	70k	
Sales Coordinator	50k-65k	57.5k	

Marketing

	Permanent	Permanent (per annum)		t (per hour)
Role	Range	Average	Range	Average
Marketing Director	210k-240k	225k	110-160	135
Senior Marketing Manager	160k-190k	175k	75-115	95
Marketing Manager	120k-150k	135k	70-105	87.5
Product Manager	130k-160k	145k	55-75	65
Digital Marketing Manager	120k-160k	140k	70-110	90
Category Manager	110k-140k	125k	45-75	60
Brand Manager	110k-140k	125k	55-75	65

Marketing

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Social Media/Content Manager	100k-130k	115k	50-60	55
Assistant Brand Manager	75k-100k	87.5k	30-45	37.5
Marketing Coordinator	60k-85k	72.5k	30-45	37.5

Communications

	Permanent (per annum)		Contract	(per hour)
Role	Range	Average	Range	Average
Senior Communications Manager	140k-180k	160k	80-150	115
PR / Communications Manager	120k-160k	140k	60-95	77.5

Sales

	Permanent (per annum)		
Role	Range	Average	
National Sales Manager	150k-180k	165k	
Key Account Manager	90k-150k	120k	
Business Development Manager	80k-120k	100k	
Sales/Account Manager	100k-140k	120k	
Territory Manager	75k-95k	85k	
Sales Representative	65k-100k	82.5k	

Marketing

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Marketing Manager	140k-180k	160k	110-130	120
Digital Marketing Manager	130k-170k	150k	110-130	120
Market Research / Insights Manager	120k-160k	140k	110-120	115
Channel Manager	120k-160k	140k	110-130	120
Product Manager	120k-180k	150k	100-120	110
Sponsorship & Events Manager	90k-120k	105k	80-100	90
Marketing Coordinator	60k-85k	72.5k	50-80	65

Communications

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Communications Manager	120k-160k	140k	120-150	135
Principal Communications Advisor	135k-165k	150k	120-140	130
Senior Communications Advisor	110k-135k	122.5k	100-130	115
Internal / Change Communications Manager	130k-160k	145k	120-140	130
Communications Advisor	65k-90k	77.5k	60-100	80

Engagement

	Permanent (per annum)		Contract	(per hour)
Role	Range	Average	Range	Average
Manager, Stakeholder Engagement	140k-180k	160k	120-150	135
Maori / Iwi Engagement Specialist	140k-180k	160k	120-140	130
Principal / Lead Advisor, Stakeholder Engagement	120k-160k	140k	120-140	130
Senior Advisor, Stakeholder Engagement	110k-140k	125k	110-130	120

The Tech & Transformation section of the Salary Guide examines the salary and employment trends across Australia (Australian Capital Territory, New South Wales, Queensland, Victoria, South Australia, and Western Australia) and New Zealand (Auckland, Wellington, Christchurch).

Survey data highlights a positive outlook for 2025, with many businesses in both countries planning to give pay rises and increase hiring activity. The demand for tech professionals remains very high in Australia, with businesses focusing on hiring for critical roles like Cyber Security Specialists and Data Engineers. While New Zealand's demand is somewhat lower, the competition for talent is still strong.

Professionals in the sector continue to prioritise competitive salaries, opportunities for career advancement, and a healthy work-life balance. Hybrid and flexible working arrangements remain the preferred working styles for both Australian and New Zealand tech professionals, reflecting the ongoing trend of remote and flexible work options.

The competition for hiring skilled professionals is making it crucial for businesses to offer attractive benefits, career development opportunities, and work flexibility to retain talent in this competitive sector.



Key findings

Tech & Transformation

Sector trends

Australia

1.8 years

Female 36%

Male

64%

Hiring demand

Very high

It is very difficult to hire these professionals

New Zealand

Avg. tenure of professionals Avg. tenure of professionals

1.8 years

Female

Male

37% 63%

Hiring demand

High

It is difficult to hire these professionals

What professionals value most in an employer in 2025

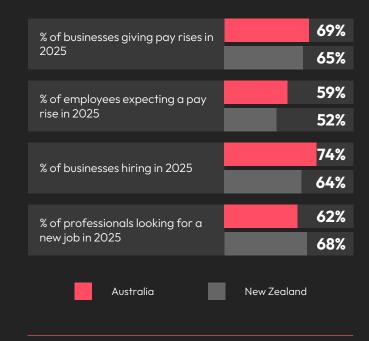
Australia

- package
- 2. Opportunities for career advancement & promotion
- 3. Work-life balance & flexible working arrangements

New Zealand

- 1. Competitive salary & benefits 1. Competitive salary & benefits package
 - 2. Opportunities for career advancement & promotion
 - 3. Work-life balance & flexible working arrangements

Employee expectations



Top three preferred working styles

Australia

1. Hybrid

2. Flexible hours

3. Full-time remote working

New Zealand

1. Hybrid

2. Flexible hours

3. Full-time remote working



Top 3 most soughtafter professionals

Australia

- 1 Cyber Security Engineer
- 2 Data/Al Engineer
- 3 Business Analyst

New Zealand

- Machine Learning Engineer
- 2 Developer
- 3 Cloud Engineer

Australian Capital Territory

Infrastructure

Security Clearance

	Permanent (per annum)		um) Contract (per day)	
Role	Range	Average	Range	Average
Architecture Manager	240k-270k	255k	1,300-1,600	1,450
Enterprise Architect	240k-270k	255k	1,300-1,450	1,375
Pre-sales Architect	240k-270k	255k	1,100-1,300	1,200
DevOps/SRE Manager	240k-270k	255k	1,200-1,400	1,300
Cloud Manager	220k-250k	235k	1,100-1,400	1,250
Cloud Architect	220k-250k	235k	1,100-1,300	1,200
DevOps Architect	220k-250k	235k	1,000-1,300	1,150
Solution Architect	200k-240k	220k	1,000-1,300	1,150
Network Architect	200k-230k	215k	1,100-1,300	1,200
Network Manager	200k-230k	215k	950-1,200	1,075
Senior DevOps Engineer	200k-230k	215k	900-1,200	1,050
Operations Manager	180k-210k	195k	900-1,100	1,000
Designer	180k-210k	195k	800-1,000	900
DevOps Engineer	170k-200k	185k	1,050-1,200	1,125
Cloud Engineer	170k-200k	185k	900-1,200	1,050
ncident/Problem Manager	170k-200k	185k	700-900	800
Network Engineer	160k-190k	175k	900-1,100	1,000
Systems/Network Administrator	160k-190k	175k	600-850	725
Junior DevOps Engineer	140k-170k	155k	700-900	800
Junior Systems/Network Administrator	140k-160k	150k	400-650	525
Helpdesk - Level 2	120k-140k	130k	350-450	400
Helpdesk - Level 1	110k-130k	120k	250-350	300

Australian Capital Territory

Infrastructure

Security Clearance

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Security Engineer	200k-230k	215k	150-190	170
Security Analyst	180k-210k	195k	130-160	145

Transformation

No Clearance

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Change Manager	150k-190k	170k	140-190	165
Program Manager	180k-220k	200k	130-170	150
Project Manager	160k-190k	175k	110-140	125
Business Analyst	140k-170k	155k	80-110	95
Project Scheduler	95k-140k	117.5k	75-95	85
Project Coordinator	90k-130k	110k	60-80	70

Security Clearance

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Change Manager	170k-230k	200k	135-185	160
Program Manager	200k-250k	225k	150-190	170
Project Manager	180k-210k	195k	120-150	135
Business Analyst	160k-200k	180k	120-145	132.5
Project Scheduler	120k-170k	145k	70-110	90
Project Coordinator	90k-140k	115k	75-95	85

Australian Capital Territory

Development & Testing

No Clearance

	Permanen	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average	
Senior Back End Software Engineer	180k-210k	195k	130-150	140	
Senior Front End Software Engineer	180k-210k	195k	120-140	130	
Mobile Developer	140k-220k	180k	90-140	115	
Senior Automation Tester	160k-190k	175k	80-110	95	
Front End Software Engineer	140k-170k	155k	90-110	100	
Back End Software Engineer	140k-170k	155k	90-100	95	
Automation Tester	130k-160k	145k	60-75	67.5	
Test Analyst	120k-150k	135k	50-75	62.5	
Senior Test Analyst	120k-150k	135k	50-75	62.5	

Security Clearance

	Permanent	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average	
Senior Automation Tester	170k-230k	200k	110-150	130	
Senior Back End Software Engineer	180k-210k	195k	130-200	165	
Mobile Developer	170k-220k	195k	130-180	155	
Senior Front End Software Engineer	180k-210k	195k	130-180	155	
Senior Test Analyst	150k-210k	180k	90-100	95	
Automation Tester	150k-180k	165k	80-100	90	
Front End Software Engineer	140k-170k	155k	90-130	110	
Back End Software Engineer	140k-170k	155k	90-130	110	
Test Analyst	120k-150k	135k	70-90	80	

Australian Capital Territory

Business Applications

No Clearance

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Data Scientist	180k-210k	195k	150-250	200
ERP/CRM/BI Architect	170k-210k	190k	150-250	200
ERP/CRM/BI Project Manager	170k-210k	190k	150-250	200
ERP/CRM Functional Consultant	170k-200k	185k	125-225	175
BI Developer	170k-190k	180k	125-225	175
Data Analyst	110k-140k	125k	90-140	115

Security Clearance

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
ERP/CRM/BI Project Manager	210k-240k	225k	150-250	200
ERP/CRM/BI Architect	200k-230k	215k	150-250	200
ERP/CRM Functional Consultant	190k-220k	205k	150-200	175
Data Scientist	180k-210k	195k	150-200	175
BI Developer	170k-190k	180k	150-200	175
Data Analyst	110k-140k	125k	150-200	175

Australian Capital Territory

Cyber Security

Security Clearance

	Permanent (per annum)		Contract (per day)	
Role	Range	Average	Range	Average
Cyber Security Architect	220k-260k	240k	1,100-1,400	1,250
Security Pre-Sales Architect	220k-260k	240k	1,000-1,400	1,200
IAM Engineer	210k-240k	225k	1,100-1,400	1,250
Incident Response Specialist	210k-240k	225k	900-1,100	1,000
Senior Red Team (Penetration Tester Ethical Hacker)	200k-250k	225k	1,000-1,400+	1,200
GRC Consultant	200k-240k	220k	900-1,300	1,100
Cyber Security Manager	200k-240k	220k	1,000-1,400	1,200
DevSecOps Engineer	200k-240k	220k	900-1,200	1,050
SIEM Engineer	200k-240k	220k	900-1,100	1,000
Cyber Security Engineer	200k-230k	215k	1,000-1,300	1,150
Threat Intelligence Specialist	200k-230k	215k	900-1,100	1,000
Senior Security Analyst	180k-220k	200k	1,000-1,200	1,100
Red Team (Penetration Tester Ethical Hacker)	160k-200k	180k	800-1,000	900
Cyber Security Analyst	150k-180k	165k	700-900	800

Tech & Transformation New South Wales

Data

RPA

	Permanent (per annum)		Contract (per day)	
Role	Range	Average	Range	Average
RPA Team Lead	220k-240k	230k	1,230-1,450	1,340
RPA Developer	170k-210k	190k	1,010-1,340	1,175
RPA Consultant	160k-190k	175k	900-1,120	1,010

AI & Machine Learning

	Permanent	Permanent (per annum)		(per day)
Role	Range	Average	Range	Average
Al Senior Engineer	210k-240k	225k	1,230-1,570	1,400
Al Engineer	190k-230k	210k	1,010-1,230	1,120
Senior Machine Learning Engineer	210k-240k	225k	1,120-1,570	1,345
Machine Learning Engineer	180k-220k	200k	1,010-1,230	1,120
Senior Data Scientist	190k-230k	210k	1,120-1,570	1,345
Data Scientist	170k-200k	185k	900-1,120	1,010

Architecture, Design & Modelling

	Permanent	Permanent (per annum)		(per day)
Role	Range	Average	Range	Average
Principal Data Architect	260k-290k	275k	1,340-1,790	1,565
Data Architect	220k-240k	230k	1,010-1,340	1,175
Data Modeller	180k-220k	200k	1,010-1,450	1,230

Tech & Transformation New South Wales

Data

Analytics & Business Intelligence

	Permanent	Permanent (per annum)		Contract (per day)	
Role	Range	Average	Range	Average	
BI Architect	220k-240k	230k	1,120-1,450	1,285	
SAS Data Analyst/ Developer	170k-210k	190k	900-1,120	1,010	
BI Manager	160k-190k	175k	1,120-1,570	1,345	
BI Developer	160k-190k	175k	900-1,340	1,120	
Senior Data Analyst	160k-190k	175k	900-1,340	1,120	
Campaign Analyst	160k-190k	175k	900-1,120	1,010	
Remediation Data Analyst	150k-170k	160k	900-1,120	1,010	
Reporting Analyst	130k-160k	145k	670-1,010	840	
Data Analyst	120k-150k	135k	560-1,010	785	

Data Governance and Management

	Permanent	Permanent (per annum)		(per day)
Role	Range	Average	Range	Average
Head of Data Governance	260k-320k	290k	1,680-2,230	1,955
Data Governance Manager	220k-250k	235k	1,120-1,570	1,345
Data Governance Lead	210k-240k	225k	1,010-1,450	1,230
Data Governance Analyst	160k-180k	170k	900-1,340	1,120
Data Steward	160k-210k	185k	790-1,120	955

New South Wales

Data

Analytics & Business Intelligence

	Permanent (per annum)		Contract (per day)	
Role	Range	Average	Range	Average
Analytics Engineer	170k-210k	190k	1,010-1,450	1,230
Senior Data Visualisation Specialist	170k-220k	195k	900-1,230	1,065
Data Visualisation Developer	150k-180k	165k	900-1,230	1,065

Engineering

	Permanent (per annum)		Contract (per day)	
Role	Range	Average	Range	Average
Chief & Principal Data Engineer	230k-260k	245k	1,340-1,570	1,455
Senior Data Engineer	170k-210k	190k	1,010-1,340	1,175
Data Engineer	150k-180k	165k	790-1,120	955
SQL Developer	140k-170k	155k	670-1,010	840

People Management & Strategy

	Permanent	Permanent (per annum)		(per day)
Role	Range	Average	Range	Average
GM of Data	300k-400k	350k	2,120-2,790	2,455
Head of Data	250k-350k	300k	1,680-2,230	1,955
Head of Data Engineering	250k-350k	300k	1,680-2,230	1,955
Head of Data Transformation	250k-350k	300k	1,680-2,230	1,955
Data Lead (People Management)	190k-230k	210k	1,120-1,450	1,285

Tech & Transformation New South Wales

Business Applications

ERP/CRM

	Permanent	Permanent (per annum)		(per day)
Role	Range	Average	Range	Average
ERP/CRM Solution Architect	220k-240k	230k	1,230-1,570	1,400
ERP/CRM Functional Consultant	170k-210k	190k	900-1,230	1,065
ERP/CRM Technical Consultant	180k-220k	200k	900-1,230	1,065
ERP/CRM Developer	180k-220k	200k	900-1,230	1,065
ERP/CRM Support Consultant	140k-170k	155k	790-1,010	900

Development & Testing

Hardware, Firmware, Embedded

	Permanent	(per annum)	Contract (per day)	
Role	Range	Average	Range	Average
Head of Embedded Engineering	250k-280k	265k	1,000-1,200	1,100
Embedded Engineering Manager	210k-240k	225k	1,000-1,100	1,050
Lead Embedded Engineer	170k-200k	185k	800-1,000	900
Senior Firmware Engineer	140k-170k	155k	600-900	750
Senior Firmware QA/Tester	130k-150k	140k	600-900	750
Firmware Engineer	100k-130k	115k	600-700	650
Firmware QA/Tester	90k-120k	105k	600-700	650

Tech & Transformation New South Wales

Development & Testing

Application Development

	Permanent	Permanent (per annum)		Contract (per day)	
Role	Range	Average	Range	Average	
Mobile Engineering Manager	220k-240k	230k	1,300-1,400	1,350	
Lead Backend Developer	200k-230k	215k	1,100-1,300	1,200	
Lead .NET/C# Developer	200k-230k	215k	1,100-1,250	1,175	
Lead Mobile Developer	200k-230k	215k	1,000-1,300	1,150	
Lead Front End/Full Stack Developer	200k-230k	215k	1,000-1,300	1,150	
Lead Java Developer	200k-230k	215k	1,000-1,300	1,150	
Application Solution Designer	180k-210k	195k	1,000-1,300	1,150	
Murex/Calypso Developer	170k-210k	190k	1,000-1,300	1,150	
Senior/Lead CMS Developer	170k-200k	185k	900-1,100	1,000	
Senior Backend Developer	170k-200k	185k	900-1,100	1,000	
Senior Android Developer	170k-200k	185k	900-1,100	1,000	
Senior iOS Developer	170k-200k	185k	900-1,100	1,000	
Senior .NET/C# Developer	170k-200k	185k	900-1,100	1,000	
Senior Front End/Full Stack Developer	170k-200k	185k	900-1,100	1,000	
Fixed Income Developer	160k-200k	180k	800-1,200	1,000	
Guidewire Developer	160k-200k	180k	800-1,200	1,000	
Senior Flutter Developer	160k-190k	175k	800-1,200	1,000	
Senior Java Developer	160k-190k	175k	800-1,200	1,000	
C++ Developer	130k-160k	145k	850-1,150	1,000	
Golang Developer	130k-160k	145k	850-1,150	975	
Python Developer	130k-160k	145k	800-1,100	950	
Node.js Developer	130k-160k	145k	800-1,100	950	
Full Stack React/Node Developer	130k-160k	145k	850-1,000	925	

New South Wales

Development & Testing

Application Development

	Permanent	Permanent (per annum)		(per day)
Role	Range	Average	Range	Average
CMS Developer	130k-160k	145k	850-1,000	925
Java Developer	130k-160k	145k	700-900	800
.NET/C# Developer	130k-160k	145k	700-900	800
React Developer	130k-160k	145k	500-750	625
Vue.js Developer	130k-160k	145k	500-750	625
Android Developer	130k-160k	145k	500-700	600
iOS Developer	130k-160k	145k	500-700	600
PHP Developer	120k-150k	135k	800-1,100	950
Flutter Developer	120k-150k	135k	550-750	650
Angular Developer	120k-150k	135k	500-700	600
Junior Developer	100k-130k	115k	500-600	550

New South Wales

Development & Testing

Application Support

	Permanent	(per annum)	Contract (per day)	
Role	Range	Average	Range	Average
Senior/Lead Application Support	140k-190k	165k	700-850	775
Application Support	100k-130k	115k	400-650	525

Testing Services

	Permanent	Permanent (per annum)		(per day)
Role	Range	Average	Range	Average
Automation Test/QA Manager	200k-230k	215k	900-1,100	1,000
Automation Test/QA Lead	170k-200k	185k	800-1,000	900
Manual Test Manager	170k-200k	185k	900-1,000	950
Performance Test Manager	170k-200k	185k	1,000-1,100	1,050
Performance Test Lead	150k-180k	165k	900-1,000	950
Manual Test Lead	140k-170k	155k	650-800	725
Automation Test/QA Engineer	130k-160k	145k	750-900	825
Manual Tester	110k-130k	120k	500-650	575

Tech & Transformation

New South Wales

Digital

Design

	Permanent	Permanent (per annum)		(per day)
Role	Range	Average	Range	Average
Head of UX UI/CX	230k-280k	255k	1,100-1,300	1,200
Lead UX/UI Designer	190k-220k	205k	1,100-1,300	1,200
Senior/Lead Service Designer	180k-210k	195k	1,100-1,300	1,200
Senior UX/UI Designer	150k-190k	170k	1,000-1,200	1,100
Senior Digital Producer	150k-170k	160k	1,000-1,200	1,100
Service Designer	140k-170k	155k	1,000-1,200	1,100
Graphic Designer	120k-170k	145k	900-1,100	1,000
UX/UI Designer	110k-140k	125k	900-1,100	1,000
Digital Producer	110k-140k	125k	400-550	475
Junior Designer	90k-110k	100k	400-550	475

Tech & Transformation New South Wales

Infrastructure

Operations

	Permanent (per annum)		Contract (per day)	
Role	Range	Average	Range	Average
Systems/Network Administrator	150k-180k	165k	700-900	800
Operations Manager	150k-170k	160k	700-900	800
Incident/Problem Manager	140k-170k	155k	600-800	700
Junior Systems/Network Administrator	110k-140k	125k	400-650	525
Trade Floor/Application Support	110k-140k	125k	400-600	500
Helpdesk - Level 2	90k-110k	100k	350-450	400
Helpdesk - Level 1	80k-100k	90k	250-350	300

Cloud

	Permaner	nt (per annum)	Contract (per day)	
Role	Range	Average	Range	Average
Cloud Manager	200k-230k	215k	1,100-1,400	1,250
Cloud Architect	180k-200k	190k	1,000-1,200	1,100
Cloud Engineer	150k-180k	165k	800-1,100	950

Network

	Permanent	(per annum)	Contract (per day)	
Role	Range	Average	Range	Average
Network Manager	200k-230k	215k	1,100-1,400	1,250
Network Architect	180k-200k	190k	1,000-1,200	1,100
Network Engineer	150k-180k	165k	800-1,100	950

New South Wales

Infrastructure

Architecture

	Permanent (per annum)		Contract (per day)	
Role	Range	Average	Range	Average
Architecture Manager	250k-280k	265k	1,300-1,600	1,450
Enterprise Architect	240k-270k	255k	1,200-1,400	1,300
Pre-sales Architect	210k-240k	225k	1,050-1,250	1,150
Solution Architect	200k-230k	215k	900-1,200	1,050
Designer	170k-200k	185k	800-1,000	900

DevOps

	Permanent	Permanent (per annum)		(per day)
Role	Range	Average	Range	Average
DevOps/SRE Manager	240k-270k	255k	1,150-1,300	1,225
DevOps Architect	220k-250k	235k	1,000-1,300	1,150
Senior DevOps Engineer	190k-220k	205k	1,000-1,200	1,100
DevOps Engineer	160k-190k	175k	900-1,100	1,000
Junior DevOps Engineer	130k-160k	145k	700-900	800

Tech & Transformation

New South Wales

Cyber Security

Cyber Security

	Permanent	Permanent (per annum)		(per day)
Role	Range	Average	Range	Average
Security Pre-Sales Architect	210k-250k	230k	1,050-1,250	1,150
Senior Red Team (Penetration Tester Ethical Hacker)	180k-270k	225k	900-1,400	1,150
Cyber Security Architect	200k-240k	220k	1,000-1,300	1,150
Cyber Security Manager	190k-230k	210k	1,000-1,300	1,150
IAM Engineer	190k-220k	205k	900-1,200	1,050
DevSecOps Engineer	190k-220k	205k	900-1,200	1,050
Incident Response Specialist	190k-220k	205k	800-1,200	1,000
GRC Consultant	180k-220k	200k	900-1,200	1,050
SIEM Engineer	180k-220k	200k	800-1.200	1,000
Cyber Security Engineer	180k-210k	195k	800-1.200	1,000
Threat Intelligence Specialist	180k-210k	195k	900-1,100	1,000
Senior Security Analyst	160k-200k	180k	900-1,100	1,000
Red Team (Penetration Tester Ethical Hacker)	140k-180k	160k	700-900	800
Cyber Security Analyst	130k-160k	145k	600-800	700

New South Wales

Senior Appointments

Leadership

	Permanent	Permanent (per annum)		Contract (per day)	
Role	Range	Average	Range	Average	
Chief Data Officer	300k-400k	350k	1,900-2,300	2,100	
CIO	260k-400k	330k	1,900-2,300	2,100	
сто	260k-400k	330k	1,900-2,300	2,100	
Chief Security Officer	240k-400k	320k	1,900-2,300	2,100	
Head of Delivery	270k-320k	295k	1,500-2,300	1,900	
Head of Transformation	250k-330k	290k	1,500-2,300	1,900	
Chief Digital Officer	230k-340k	285k	1,400-1,800	1,600	
Head of IT	220k-300k	260k	1,400-1,800	1,600	
Head of Engineering	220k-300k	260k	1,400-1,800	1,600	
Head of Change Management	230k-270k	250k	1,400-1,800	1,600	
Head of Project Services	230k-270k	250k	1,200-1,600	1,400	
Software Engineering Manager	200k-250k	225k	1,300-1,800	1,550	
Head of Service Delivery	200k-240k	220k	1,200-1,600	1,400	
Business Analysis Practice Manager	200k-220k	210k	1,000-1,800	1,400	
Head of IT Operations	190k-220k	205k	900-1,250	1,075	

Tech & Transformation

New South Wales

Transformation

Agile

	Permanent	(per annum)	Contract (per day)	
Role	Range	Average	Range	Average
Agile Coach	190k-220k	205k	1,000-1,400	1,200
Scrum Master / Iteration Manager	170k-200k	185k	950-1,150	1,050

Projects

	Permanent (Permanent (per annum)		(per day)
Role	Range	Average	Range	Average
PMO Director	240k-320k	280k	1,300-1,600	1,450
Program Director	250k-300k	275k	1,300-1,600	1,450
Project Director	220k-250k	235k	1,200-1,500	1,350
Program Manager	180k-220k	200k	1,100-1,300	1,200
Senior Project Manager	180k-220k	200k	1,000-1,150	1,075
PMO Manager	160k-210k	185k	950-1,100	1,025
Project Manager	170k-200k	185k	900-1,100	1,000
Master Scheduler	150k-190k	170k	900-1,100	1,000
PMO Analyst	130k-165k	147.5k	800-900	850
Junior Project Manager	130k-160k	145k	800-900	850
Program Coordinator	130k-150k	140k	750-850	800
Project Coordinator	100k-120k	110k	600-750	675

New South Wales

Transformation

Change

	Permanent	Permanent (per annum)		(per day)
Role	Range	Average	Range	Average
Change Director	280k-320k	300k	1,250-1,400	1,325
Lead Change Manager	230k-280k	255k	1,200-1,350	1,275
Senior Change Manager	200k-250k	225k	1,050-1,300	1,175
Change Manager	165k-200k	182.5k	1,000-1,200	1,100
Change Analyst	135k-165k	150k	900-1,000	950

Business Analysis

	Permanent (per annum)		Contract (per day)	
Role	Range	Average	Range	Average
Lead Business Analyst	180k-210k	195k	950-1,050	1,000
Senior Business Analyst	150k-180k	165k	800-950	875
Process Analyst	120k-160k	140k	750-950	850
Business Analyst	120k-150k	135k	650-800	725
Technical Writer	110k-130k	120k	600-800	700
Junior Business Analyst	80k-100k	90k	450-650	550

Queensland

Business Applications

Business Intelligence and Analytics

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Data/BI Architect	160k-240k	200k	130-160	145
Senior Data Scientist	180k-210k	195k	125-160	142.5
Senior Data Engineer	170k-200k	185k	120-150	135
Data Modeller	150k-180k	165k	100-130	115
Data Scientist	150k-180k	165k	100-125	112.5
Senior Data Analyst	140k-170k	155k	110-130	120
Data Engineer	140k-170k	155k	100-120	110
BI Developer	120k-160k	140k	80-125	102.5
Data Analyst	110k-140k	125k	80-110	95

ERP/CRM

	Permanent	(per annum)	Contract (per hour)	
Role	Range	Average	Range	Average
ERP/CRM Solution Architect	170k-220k	195k	130-180	155
ERP/CRM Functional Consultant	135k-180k	157.5k	120-160	140
ERP/CRM Technical Consultant	140k-170k	155k	120-150	135

Queensland

Development & Testing

Testing Services

	Permanent	(per annum)	Contract (per hour)	
Role	Range	Average	Range	Average
Test Manager/Lead	150k-180k	165k	100-140	120
Test Analyst (Automation)	120k-160k	140k	95-120	107.5
Test Analyst (Manual)	110k-130k	120k	80-100	90

Application Development

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Solution Architect	190k-220k	205k	125-160	142.5
Development Lead	160k-190k	175k	100-130	115
Senior Full Stack Developer	150k-180k	165k	110-140	125
Senior Back End Developer	150k-180k	165k	110-140	125
Senior Mobile Developer - IOS/Android	140k-170k	155k	110-130	120
Senior Front End Developer	130k-160k	145k	100-130	115
Full Stack Developer	120k-150k	135k	80-110	95
Back End Developer	110k-140k	125k	80-110	95
Mobile Application Developer - IOS/Android	110k-140k	125k	80-110	95
Front End Developer	100k-130k	115k	80-100	90
CMS Developer	90k-120k	105k	65-90	77.5

Queensland

Digital

Design

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Product Manager	140k-170k	155k	90-130	110
UX Designer	110k-140k	125k	80-100	90

Emerging Technologies

RPA

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
RPA Team Lead	140k-160k	150k	120-150	135
RPA Developer	120k-150k	135k	100-130	115

AI & Machine Learning

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Senior AI Engineer	180k-210k	195k	125-150	137.5
Senior Machine Learning Engineer	180k-210k	195k	125-150	137.5
Al Engineer	150k-180k	165k	100-125	112.5
Machine Learning Engineer	150k-180k	165k	100-125	112.5

Queensland

Senior Appointments

Leadership

	Permanent	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average	
Chief Information Officer	380k-410k	395k	-	-	
Chief Technology Officer	360k-400k	380k	-	-	
Chief Security Officer	360k-400k	380k	-	-	
Strategy & Architecture Manager	230k-260k	245k	140-170	155	
Enterprise Architect	210k-240k	225k	130-165	147.5	
Infrastructure/Development/BI Manager	190k-220k	205k	110-130	120	
Data Analytics Manager	190k-220k	205k	120-150	135	
Project Services Manager (PMO)	160k-200k	180k	110-150	130	
Service Delivery Manager	130k-170k	150k	100-125	112.5	

Transformation

Projects

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Program Director	220k-260k	240k	175-240	207.5
Program Manager	190k-220k	205k	130-175	152.5
Senior Project Manager	170k-200k	185k	125-150	137.5
Master Scheduler	140k-170k	155k	110-160	135
Project Manager	140k-170k	155k	110-125	117.5
Project Coordinator	100k-130k	115k	70-110	90
PMO Analyst	110k-140k	125k	70-110	90

All salaries are inclusive of superannuation and exclusive of bonuses.

Queensland

Transformation

Agile

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Senior Agile Coach	200k-230k	215k	140-160	150
Agile Coach	170k-200k	185k	120-140	130
Senior Scrum/Iteration Manager	170k-200k	185k	125-150	137.5
Scrum/Iteration Manager	140k-170k	155k	100-125	112.5

Change

	Permanent ((per annum)	Contract (per hour)	
Role	Range	Average	Range	Average
Change Manager	140k-180k	160k	140-160	150

Business Analysis

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Senior Business Analyst	150k-180k	165k	115-135	125
Business Analyst	120k-150k	135k	90-115	102.5
System Analyst	110k-140k	125k	80-120	100
Technical Writer	80k-120k	100k	75-120	97.5

Queensland

Infrastructure

Operations

	Permanent	(per annum)	Contract (per hour)	
Role	Range	Average	Range	Average
Network/Systems Administrator	100k-130k	115k	55-100	77.5
Desktop Support	70k-90k	80k	40-65	52.5
Service Desk Support	70k-85k	77.5k	35-50	42.5

Engineering (Cloud, Networking, Firewalls, Server, Storage)

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Solutions/Technical Architect	190k-220k	205k	125-150	137.5
Senior Cloud Engineer	150k-180k	165k	130-150	140
Network Engineer	130k-160k	145k	100-125	112.5
Systems/Cloud Engineer	120k-150k	135k	100-130	115

DevOps

	Permanent	(per annum)	Contract (per hour)	
Role	Range	Average	Range	Average
DevOps Architect	180k-210k	195k	110-160	135
DevOps Engineer	140k-180k	160k	110-140	125

Queensland

Infrastructure

Cyber Security

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Cyber Security Architect	190k-220k	205k	125-170	147.5
Cyber Security Engineer	140k-180k	160k	100-130	115
Penetration Tester	130k-160k	145k	90-120	105
Cyber Security Analyst	120k-150k	135k	80-100	90
Governance, Risk & Compliance Analyst	110k-140k	125k	80-120	100

Tech & Transformation South Australia

Management

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
CIO / CTO	200k-350k	275k	180-250	215
Infrastructure/Development/BI Manager	140k-200k	170k	150-200	175
Senior Project Manager	150k-180k	165k	125-170	147.5
Senior Business Analyst	150k-170k	160k	120-160	140
Change Manager	130k-170k	150k	120-160	140
Project Manager	130k-150k	140k	100-130	115
Business Analyst	120k-150k	135k	85-125	105

Business Applications - ERP/CRM/BI

	Permanent	(per annum)	Contract (per hour)	
Role	Range	Average	Range	Average
Senior Consultant	150k-200k	175k	130-160	145
Consultant	120k-160k	140k	110-130	120

Architecture

	Permanent	(per annum)	Contract (per hour)	
Role	Range	Average	Range	Average
Enterprise Architect	200k-250k	225k	120-180	150
Solutions/Technical/Security Architect	160k-210k	185k	120-180	150

South Australia

Development/Testing

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Senior Developer	130k-160k	145k	110-150	130
Developer	100k-140k	120k	90-130	110
Test Lead	130k-170k	150k	90-130	110
Test Analyst	100k-130k	115k	70-110	90
Web Developer	100k-130k	115k	55-100	77.5

Infrastructure

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Network/System Engineer	120k-160k	140k	90-150	120
System Administrator	120k-150k	135k	80-125	102.5
Database Administrator	110k-150k	130k	100-140	120
Helpdesk/Desktop Support	75k-100k	87.5k	45-75	60

Digital, Applications & Development

Data

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Consultant - SAP/ERP/CRM	170k-210k	190k	95-125	110
Data Scientist	170k-180k	175k	100-150	125
Data Engineer	150k-180k	165k	100-150	125
Data Governance	160k-180k	170k	80-120	100
Data Architect	220k-240k	230k	125-160	142.5
Data Analyst	120k-150k	135k	95-125	110

Development/Testing

	Permanent	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average	
Test Manager / QA Manager	180k-200k	190k	100-130	115	
Senior Developer	170k-200k	185k	100-135	117.5	
DevOps	140k-180k	160k	90-135	112.5	
Developer	110k-140k	125k	80-120	100	
UX/UI Designers	110k-140k	125k	65-120	92.5	
Test Analyst	110k-130k	120k	75-110	92.5	

Infrastructure & Security

Management

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
CIO/CTO	300k-340k	320k	200-250	225
Infrastructure Manager	150k-180k	165k	115-140	127.5
IT Manager	130k-180k	155k	110-125	117.5
Helpdesk Manager	130k-150k	140k	75-120	97.5

Support/Engineers

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Cloud Engineer	140k-170k	155k	100-150	125
System/Infrastructure Engineer	130k-150k	140k	75-110	92.5
System Administrator	100k-130k	115k	75-110	92.5
Field Services Engineer	85k-95k	90k	50-80	65
Desktop Support	80k-90k	85k	50-70	60
Service Desk/Helpdesk Support	80k-90k	85k	45-65	55

Networking/Architecture

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Enterprise Architect	200k-230k	215k	150-175	162.5
Solution Architect	180k-220k	200k	125-165	145
Network Architect	150k-170k	160k	110-145	127.5
Network Engineer	130k-150k	140k	80-120	100

All salaries are inclusive of superannuation and exclusive of bonuses.

Victoria

Infrastructure & Security

Security

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Security Architect	180k-220k	200k	125-175	150
Information Security Lead	180k-210k	195k	125-145	135
Penetration Tester	150k-170k	160k	100-150	125
Security Analyst	120k-160k	140k	80-125	102.5

Victoria

Transformation

Projects

	Permanent (per annum)		Contract (per day)	
Role	Range	Average	Range	Average
Programme Manager	225k-260k	242.5k	1,100-1,400	1,250
Project Manager	165k-210k	187.5k	900-1,100	1,000
Change Manager	160k-190k	175k	900-1,100	1,000
Implementation Manager	160k-190k	175k	850-1,000	925
Delivery Lead	160k-190k	175k	850-1,000	925
Business Analyst	130k-170k	150k	700-900	800
Project Coordinator/Administrator	90k-130k	110k	550-750	650

Agile

	Permanent	(per annum)	Contract (per day)	
Role	Range	Average	Range	Average
Agile Coach	180k-220k	200k	1,000-1,200	1,100
Product Owner	170k-210k	190k	900-1,100	1,000
Scrum Master	150k-180k	165k	850-950	900
Iteration Manager	150k-180k	165k	850-950	900

Western Australia

Data and Analytics

Analytics & Business Intelligence

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Data Architect	180k-230k	205k	135-155	145
Senior Data Scientist	185k-220k	202.5k	120-160	140
BI Architect	170k-200k	185k	125-145	135
Senior Data Engineer	150k-180k	165k	110-135	122.5
Data Scientist	150k-175k	162.5k	110-130	120
Senior BI Consultant	150k-170k	160k	110-120	115
Senior Data Analyst	135k-160k	147.5k	100-125	112.5
Data Modeller	130k-170k	150k	90-135	112.5
Data Engineer	130k-150k	140k	100-125	112.5
Data Visualisation Developer	125k-145k	135k	100-125	112.5
BI Consultant	130k-150k	140k	90-110	100
BI Developer	100k-140k	120k	80-100	90
Data Analyst	100k-135k	117.5k	75-95	85

RPA

	Permanen	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
RPA Team Lead	160k-190k	175k	100-135	117.5
RPA Developer	130k-150k	140k	100-125	112.5
RPA Consultant	120k-150k	135k	80-110	95

All salaries are inclusive of superannuation and exclusive of bonuses.

Data and Analytics

AI & Machine Learning

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Al Senior Engineer	150k-170k	160k	100-125	112.5
Senior Machine Learning Engineer	150k-170k	160k	110-125	117.5
Machine Learning Engineer	135k-160k	147.5k	95-110	102.5
Al Engineer	125k-150k	137.5k	80-110	95

Business Applications

ERP/CRM

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
ERP/CRM Solution Architect	180k-220k	200k	125-150	137.5
ERP/CRM Senior Consultant	155k-185k	170k	115-130	122.5
ERP/CRM Consultant	135k-155k	145k	100-120	110
ERP/CRM Developer	135k-160k	147.5k	100-120	110
ERP/CRM Support Consultant	100k-130k	115k	60-90	75

Western Australia

Development & Testing

Testing Services

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Test Manager/Lead	135k-165k	150k	100-125	112.5
Senior Test Engineer (Automation)	130k-155k	142.5k	90-120	105
Senior Test Engineer (Manual)	110k-135k	122.5k	80-100	90
Test Engineer (Automation)	110k-130k	120k	80-100	90
Test Engineer (Manual)	100k-120k	110k	75-95	85
QA Consultant	120k-140k	130k	80-100	90
Test Analyst	95k-110k	102.5k	80-100	90

Application Development

	Permanent	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average	
Solutions Architect	170k-200k	185k	125-160	142.5	
Applications Architect	170k-200k	185k	125-160	142.5	
Team Lead	155k-180k	167.5k	110-140	125	
Senior Full Stack Developer	135k-165k	150k	100-125	112.5	
Senior Mobile Application Developer - IOS/Android/Windows	135k-170k	152.5k	95-125	110	
Senior Front End Developer	135k-165k	150k	90-125	107.5	
Back End Developer	135k-165k	150k	90-125	107.5	
Senior .Net Developer	135k-160k	147.5k	100-125	112.5	
Senior Python Developer	135k-160k	147.5k	95-125	110	
Senior CMS Developer	130k-150k	140k	85-105	95	
Mobile Application Developer - IOS/Android/Windows	135k-160k	147.5k	90-125	107.5	

All salaries are inclusive of superannuation and exclusive of bonuses.

Western Australia

Development & Testing

Application Development

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
.Net Developer	110k-140k	125k	80-110	95
Java Developer	110k-145k	127.5k	80-110	95
Full Stack Developer	110k-140k	125k	80-100	90
Python Developer	110k-135k	122.5k	80-100	90
Front End Developer	110k-135k	122.5k	80-100	90
CMS Developer	110k-130k	120k	80-100	90
Junior .Net Developer	85k-110k	97.5k	55-80	67.5
Graduate Developer	70k-80k	75k	45-55	50

Western Australia

Digital

Design

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Senior UX Designer	130k-160k	145k	90-125	107.5
UX Designer	100k-130k	115k	85-105	95
UX Developer	100k-120k	110k	85-105	95
Graphic Designer	80k-110k	95k	70-85	77.5

Senior Appointments

Leadership

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Chief Information Officer (ASX & Large corporate)	300k-340k	320k	-	-
Chief Information Officer	260k-300k	280k	-	-
Chief Technology Officer (ASX & Large corporate)	275k-315k	295k	-	-
Chief Technology Officer	220k-260k	240k	-	-
Chief Security Officer (ASX & Large corporate)	275k-315k	295k	-	-
Chief Security Officer	220k-260k	240k	-	-
Strategy & Architecture Manager (ASX & Large corporate)	275k-310k	292.5k	-	-
Strategy & Architecture Manager	220k-260k	240k	-	-
Infrastructure/Development/BI Manager (ASX & Large corporate)	210k-250k	230k	130-170	150
Infrastructure/Development/BI Manager	175k-210k	192.5k	110-125	117.5
Data Analytics Manager (ASX & Large corporate)	200k-240k	220k	130-165	147.5
Data Analytics Manager	160k-200k	180k	115-140	127.5

All salaries are inclusive of superannuation and exclusive of bonuses.

Western Australia

Senior Appointments

Leadership

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Project Services Manager (PMO) (ASX & LArge corporate)	200k-240k	220k	130-165	147.5
Project Services Manager (PMO)	160k-200k	180k	110-130	120
Service Delivery Manager (ASX & Large corporate)	200k-240k	220k	130-165	147.5
Service Delivery Manager	160k-200k	180k	110-130	120
Enterprise Architect	200k-240k	220k	140-175	157.5

Western Australia

Transformation

Projects

	Permanent (per annum)		Contract	(per hour)
Role	Range	Average	Range	Average
Programme Manager	200k-240k	220k	140-175	157.5
Senior Project Manager	170k-210k	190k	140-160	150
Project Manager	160k-190k	175k	115-140	127.5
Project Coordinator	90k-120k	105k	60-80	70
PMO Analyst	90k-130k	110k	70-95	82.5

Agile

	Permanent	(per annum)	Contract (per hour)	
Role	Range	Average	Range	Average
Agile Coach	170k-220k	195k	130-165	147.5
Scrum/Iteration Manager	150k-175k	162.5k	115-135	125

Change

	Permanen	t (per annum)	Contract (per hour)	
Role	Range	Average	Range	Average
Senior Change Manager	180k-220k	200k	135-175	155
Change Manager	150k-175k	162.5k	115-135	125
Change Analyst	125k-150k	137.5k	100-125	112.5

Western Australia

Transformation

Business Analysis

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Senior Business Analyst	155k-175k	165k	115-140	127.5
Business Analyst	130k-155k	142.5k	105-120	112.5
System Analyst	115k-145k	130k	90-120	105
Technical Writer	80k-120k	100k	75-115	95

Security Clearance

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Program Manager	200k-240k	220k	140-180	160
Project Manager	160k-200k	180k	120-150	135
Change Manager	150k-175k	162.5k	130-180	155
Business Analyst	140k-185k	162.5k	115-135	125
Project Scheduler	105k-145k	125k	80-120	100
Project Coordinator	80k-110k	95k	75-100	87.5

Sales

ICT Sales

	Permanent (per annum)		
Role	Range Average		
Sales Manager (Enterprise)	220k-260k	240k	
Sales Manager	180k-220k	200k	
Business Development Manager (Enterprise)	180k-220k	200k	
Business Development Manager	140k-180k	160k	
Account Manager (Enterprise)	140k-170k	155k	
Account Manager	115k-140k	127.5k	

Infrastructure

Operations

	Permanen	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Incident Problem Manager	120k-160k	140k	85-120	102.5
Senior Network Administrator	110k-135k	122.5k	80-110	95
Network Administrator	90k-110k	100k	70-85	77.5
Desktop Support	80k-95k	87.5k	45-60	52.5
Service Desk Support	70k-80k	75k	40-50	45

Infrastructure

Engineering (Cloud/ Networking, Firewalls, Server, Storage)

	Permanent (per annum)		Contract	(per hour)
Role	Range	Average	Range	Average
Solutions/Technical Architect	180k-220k	200k	130-160	145
Network Architect	170k-210k	190k	130-160	145
Pre-Sales Architect	160k-185k	172.5k	110-125	117.5
Senior Network Engineer	155k-175k	165k	125-150	137.5
Senior Systems Engineer	135k-165k	150k	95-130	112.5
Network Engineer	135k-155k	145k	105-125	115
Systems Engineer	120k-140k	130k	80-105	92.5
Systems Administrator	105k-125k	115k	75-90	82.5

DevOps

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
DevOps Architect	165k-200k	182.5k	125-150	137.5
DevOps Engineer	130k-160k	145k	90-120	105

Western Australia

Infrastructure

Cyber Security

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Cyber Security Architect	205k-245k	225k	135-175	155
Cyber Security Consultant	140k-180k	160k	100-140	120
Cyber Security Engineer	140k-175k	157.5k	100-130	115
Penetration Tester	125k-150k	137.5k	90-115	102.5
Cyber Security Analyst	115k-155k	135k	80-110	95
Governance, Risk & Compliance Analyst	110k-160k	135k	80-110	95

Senior Appointments - Leadership

	Permanent (per annum)		Contract	(per hour)
Role	Range	Average	Range	Average
CIO/CTO	270k-310k	290k	200-275	237.5
Chief Digital Officer	310k-340k	325k	200-275	237.5
Head of Digital	260k-300k	280k	180-245	212.5
IT Manager / IT Operations	170k-190k	180k	135-165	150
Delivery Lead / Tech Lead	140k-160k	150k	135-165	150
Product Owner	140k-160k	150k	100-130	115

Architecture

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Enterprise Architect	170k-210k	190k	155-220	187.5
Solution Architect	150k-180k	165k	145-165	155
Data Architect	150k-180k	165k	145-180	162.5

Security

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Cyber Security Architect	170k-210k	190k	155-210	182.5
Cyber Security Consultant	150k-180k	160k	135-200	167.5
Cyber Security Engineer	140k-160k	150k	135-180	157.5
Penetration Tester	130k-150k	140k	135-180	157.5
Cyber Security Analyst	130k-150k	140k	110-155	132.5
Security C&A Specialist	130k-150k	140k	135-200	167.5

Infrastructure

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
DevOps Engineer	150k-190k	170k	135-165	150
Site Reliability Engineer	150k-190k	170k	135-165	150
Platform Engineer	150k-190k	170k	135-165	150
Cloud Engineer	140k-170k	155k	135-165	150
Network Engineer	110k-130k	120k	90-145	117.5
Modern Workplace Specialist	110k-130k	120k	90-145	117.5
Systems Engineer	110k-130k	120k	100-145	122.5
Service Desk Manager	120k-140k	130k	100-130	115
Desktop/App Support	80k-110k	95k	55-100	77.5
Help Desk/ Service Desk Analyst	80k-110k	95k	50-100	75

Digital & Design

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Product Manager	140k-170k	155k	145-180	162.5
Product Owner	130k-170k	150k	135-155	145
Agile Coach	140k-170k	155k	145-180	162.5
Scrum Lead	150k-170k	160k	135-155	145
Scrum Master	130k-160k	145k	125-145	135
Release Train Engineer	130k-150k	140k	110-145	127.5
Senior UX/UI Designer	130k-150k	140k	110-145	127.5
UX/UI Designer	110k-140k	125k	100-135	117.5

Testing

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Test Manager	160k-180k	170k	135-155	145
Test Lead	140k-170k	155k	125-145	135
Senior Test Analyst	120k-140k	130k	110-145	127.5
Automation Tester	120k-150k	135k	125-155	140
Mobile Tester	120k-140k	130k	125-155	140
Test Analyst/QA	100k-120k	110k	90-125	107.5

Development

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Development Manager	170k-190k	180k	145-180	162.5
Development Lead	150k-180k	165k	135-165	150
Senior Developer	140k-170k	155k	125-155	140
Mobile Developer	110k-150k	130k	135-160	147.5
Integration Enigneer	120k-160k	140k	125-155	140
Developer	110k-150k	130k	100-145	122.5

Data & Business Intelligence

	Permanent	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average	
Data Scientist	120k-140k	130k	125-190	157.5	
Data Lead	150k-180k	165k	130-180	155	
Database Analyst	110k-140k	125k	100-145	122.5	
Database Administrator	100k-130k	115k	100-135	117.5	
BI Consultant	130k-160k	145k	125-145	135	
BI Developer	120k-140k	130k	125-145	135	
Reporting Analyst	110k-130k	120k	100-135	117.5	

Auckland

Business Transformation

Transformation - Projects

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Programme Manager	180k-250k	215k	150-160	155
Senior Project Manager	150k-180k	165k	130-150	140
Senior Change Manager	150k-185k	167.5k	130-150	140
Project Manager	130k-150k	140k	115-130	122.5
Change Manager	130k-150k	140k	115-130	122.5
Senior Business Analyst	135k-170k	152.5k	120-135	127.5
Business Analyst	100k-135k	117.5k	90-120	105
Project/Programme Coordinator	75k-130k	102.5k	75-110	92.5
Delivery Lead	150k-185k	167.5k	130-150	140
Scrum Master	120k-150k	135k	100-140	120
Agile Coach	130k-180k	155k	100-150	125
Process Analyst	80k-135k	107.5k	90-125	107.5

Transformation - Architecture

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Enterprise Architect	210k-250k	230k	160-190	175
Security Architect/Consultant	190k-220k	205k	160-190	175
Data Architect	190k-220k	205k	150-180	165
Solutions Architect	180k-210k	195k	140-160	150
Infrastructure Architect	190k-220k	205k	140-160	150

Senior Appointments - Leadership

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
CIO/CTO	260k-300k	280k	175-240	207.5
Chief Digital Officer	300k-330k	315k	175-240	207.5
Head of Digital	250k-280k	265k	155-210	182.5
IT Manager / IT Operations	160k-180k	170k	115-145	130
Delivery Lead / Tech Lead	130k-150k	140k	115-145	130

Architecture

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Enterprise Architect	160k-200k	180k	135-190	162.5
Solution Architect	140k-170k	155k	125-145	135
Data Architect	140k-170k	155k	125-155	140

Security

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Cyber Security Architect	160k-200k	180k	135-185	160
Cyber Security Consultant	140k-170k	150k	115-175	145
Cyber Security Engineer	130k-150k	140k	115-155	135
Penetration Tester	120k-140k	130k	115-155	135
Cyber Security Analyst	120k-140k	130k	95-135	115
Security C&A Specialist	120k-140k	130k	115-170	142.5

Infrastructure

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
DevOps Engineer	140k-180k	160k	115-145	130
Site Reliability Engineer	140k-180k	160k	115-145	130
Platform	140k-180k	160k	115-145	130
Cloud Engineer	130k-160k	145k	115-145	130
Network Engineer	100k-120k	110k	75-125	100
Modern Workplace Specialist	100k-120k	110k	75-125	100
Systems Engineer	100k-120k	110k	85-125	105
Service Desk Manager	110k-130k	120k	85-110	97.5
Desktop/App Support	70k-100k	85k	50-85	67.5
Help Desk/ Service Desk Analyst	70k-100k	85k	45-85	65

Digital & Design

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Product Manager	130k-160k	145k	125-155	140
Product Owner	120k-160k	140k	115-135	125
Agile Coach	130k-160k	145k	125-155	140
Scrum Lead	140k-160k	150k	115-135	125
Scrum Master	120k-150k	135k	105-125	115
Release Train Engineer	120k-140k	130k	95-125	110
Senior UX/UI Designer	120k-140k	130k	95-125	110
UX/UI Designer	100k-130k	115k	85-115	100

Testing

	Permanent	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average	
Test Manager	160k-180k	170k	115-135	125	
Test Lead	140k-170k	155k	105-125	115	
Senior Test Analyst	120k-140k	130k	95-125	110	
Automation Tester	120k-150k	135k	105-135	120	
Mobile Tester	120k-140k	130k	105-135	120	
Test Analyst/QA	100k-120k	110k	75-105	90	

Development

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Development Manager	160k-180k	170k	125-155	140
Development Lead	140k-170k	155k	115-145	130
Senior Developer	130k-160k	145k	105-135	120
Mobile Developer	100k-140k	120k	115-140	127.5
Integration Enigneer	110k-150k	130k	105-135	120
Developer	100k-140k	120k	85-125	105
Senior UX/UI Designer	120k-140k	130k	95-125	110
UX/UI Designer	100k-130k	115k	85-115	100

Data & Business Intelligence

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Data Scientist	110k-130k	120k	105-165	135
Data Lead	140k-170k	155k	110-155	132.5
Database Analyst	100k-130k	115k	85-125	105
Database Administrator	90k-120k	105k	85-115	100
BI Consultant	120k-150k	135k	105-125	115
BI Developer	110k-130k	120k	105-125	115
Reporting Analyst	100k-120k	110k	85-115	100

Business Transformation

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Programme Director	200k-300k	250k	180-250	215
Programme Manager	180k-220k	200k	160-200	180
EPMO Manager	180k-250k	215k	140-180	160
Project Manager	140k-170k	155k	120-160	140
Business Change Manager	140k-160k	150k	140-180	160
Business Analyst	100k-140k	120k	100-140	120
Service Designer	110k-150k	130k	120-160	140
EPMO Analyst	100k-130k	115k	110-140	125
EPMO Advisor	100k-150k	125k	130-150	140
Programme Coordinator	95k-110k	102.5k	90-110	100
Project Coordinator	70k-100k	85k	70-100	85

Senior Appointments - Leadership

	Permanent (per annum)		Contract	(per hour)
Role	Range	Average	Range	Average
CIO/CTO	260k-300k	280k	180-250	210
Chief Digital Officer	300k-330k	315k	180-250	210
Head of Digital	250k-280k	265k	160-220	180
IT Manager / IT Operations	160k-180k	170k	120-150	135
Delivery Lead / Tech Lead	130k-150k	140k	120-150	135

Architecture

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Enterprise Architect	160k-200k	180k	140-200	170
Solution Architect	140k-170k	155k	130-150	140
Data Architect	140k-190k	165k	130-160	145

Security

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Cyber Security Architect	160k-200k	180k	140-190	170
Cyber Security Consultant	140k-170k	150k	120-180	160
Cyber Security Engineer	130k-150k	140k	120-160	130
Penetration Tester	120k-140k	130k	120-160	140
Cyber Security Analyst	120k-140k	130k	100-140	120
Security C&A Specialist	120k-140k	130k	120-180	160

Infrastructure

	Permanent (per annum)		Contract	(per hour)
Role	Range	Average	Range	Average
DevOps Engineer	140k-180k	160k	120-150	135
Site Reliability Engineer	140k-180k	160k	120-150	135
Platform Engineer	140k-180k	160k	120-150	135
Cloud Engineer	130k-170k	150k	120-150	135
Network Engineer	100k-130k	120k	80-130	110
Modern Workplace Specialist	100k-130k	120k	80-130	110
Systems Engineer	100k-130k	120k	90-130	110
Service Desk Manager	110k-130k	120k	90-115	105
Desktop/App Support	70k-100k	85k	50-90	70
Help Desk/ Service Desk Analyst	70k-100k	85k	45-90	65

Digital & Design

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Product Manager	130k-160k	145k	130-160	145
Product Owner	120k-160k	140k	120-140	130
Agile Coach	130k-160k	145k	130-160	145
Scrum Lead	140k-160k	150k	120-140	130
Scrum Master	120k-150k	135k	110-130	120
Release Train Engineer	130k-180k	155k	100-130	115
Senior UX/UI Designer	120k-140k	130k	100-130	115
UX/UI Designer	100k-130k	115k	90-120	110

Testing

	Permanent	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Test Manager	160k-180k	170k	120-140	130
Test Lead	140k-170k	155k	110-130	120
Senior Test Analyst	120k-140k	130k	100-130	120
Automation Tester	120k-150k	135k	110-140	125
Mobile Tester	120k-140k	130k	110-140	125
Test Analyst/QA	100k-120k	110k	80-110	95

Development

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Development Manager	160k-180k	170k	130-160	145
Development Lead	140k-170k	155k	120-150	135
Senior Developer	130k-160k	145k	110-140	125
Mobile Developer	100k-140k	120k	120-145	130
Integration Enigneer	110k-150k	130k	110-140	125
Developer	100k-140k	120k	90-130	120

Data & Business Intelligence

	Permanent (per annum)		Contract (per hour)	
Role	Range	Average	Range	Average
Data Manager	160k-180k	170k	130-160	145
Data Scientist	120k-180k	150k	110-170	140
Data Lead	120k-160k	140k	110-160	130
Database Analyst	100k-130k	115k	90-130	110
Database Administrator	90k-120k	105k	90-120	105
BI Consultant	120k-150k	135k	110-130	120
BI Developer	120k-150k	135k	110-130	120
Reporting Analyst	100k-120k	110k	90-120	105

Business Transformation

	Permanen	Permanent (per annum)		(per hour)
Role	Range	Average	Range	Average
Programme Director	260k-300k	280k	180-250	215
Programme Manager	160k-200k	180k	140-180	160
EPMO Manager	160k-200k	180k	130-180	155
Project Manager	120k-150k	135k	120-150	135
Business Change Manager	130k-160k	145k	125-160	142.5
Business Analyst	110k-140k	125k	115-135	125
Service Designer	110k-150k	130k	120-140	130
EPMO Analyst	90k-130k	110k	100-130	115
EPMO Advisor	110k-150k	130k	110-140	125
Programme Coordinator	85k-105k	95k	80-100	90
Project Coordinator	75k-95k	85k	70-95	82.5

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